# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Open to Public

Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public.

► Go to www.irs.gov/Form990 for instructions and the latest information.

A F	or th	e 2020	calendar year, or tax year beginning , 2020, and ending				, 20
ь.			C Name of organization	D E	mployer iden	tificat	ion number
В	heck if a	pplicable:	SAMUEL MERRITT UNIVERSITY		94-2992	642	
	Addre		Doing business as				
	7	change	Number and street (or P.O. box if mail is not delivered to street address) Room/suite	E Te	elephone nun	nber	
	Initial	return	450 30TH STREET, SUITE 2840	(9	16) 286	5 – 66	565
		return/	City or town, state or province, country, and ZIP or foreign postal code				
	Amer		OAKLAND, CA 94609	<b>G</b> G	ross receipts	\$	102,645,190.
		cation	F Name and address of principal officer: CHING-HUA WANG		Is this a grou		
	pend	ng	SAME AS C ABOVE		subordinates?  Are all subordin	,	
_	Tay-ay	empt st		` '	•		ist. See instructions
			atus: $X = 501(c)(3) = 501(c)( )$ (insert no.) $4947(a)(1)$ or $52$ WWW.SAMUELMERRITT.EDU				
_					Group exemp		of legal domicile: CA
	art I		Immary	i ioimation.	1704 W 3	state C	or regar dornicile. CA
			y describe the organization's mission or most significant activities: SEE SCHEDULE	0			
•	1	Brien	y describe the organization's mission of most significant activities.				
Activities & Governance							
rua				0=0/ /:			
ŏ.	2		k this box   if the organization discontinued its operations or disposed of more that		1	1	18.
ტ - ფ	3		per of voting members of the governing body (Part VI, line 1a)			3	14.
es	4		per of independent voting members of the governing body (Part VI, line 1b)			4	<u>·</u> _
<u>viti</u>	5		number of individuals employed in calendar year 2020 (Part V, line 2a)			5	1,044.
ćţ	6		number of volunteers (estimate if necessary)			6	265.
٩	1		unrelated business revenue from Part VIII, column (C), line 12			7a	0.
	b	Net u	nrelated business taxable income from Form 990-T, Part I, line 11			7b	0.
					ior Year	$\rightarrow$	Current Year
ē	8		ibutions and grants (Part VIII, line 1h)		,148,49	_	2,291,019.
Revenue	9		am service revenue (Part VIII, line 2g)		,718,60		83,894,062.
Re	10		tment income (Part VIII, column (A), lines 3, 4, and 7d)		,427,29	_	8,977,398.
	11		revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		,501,689		1,442,372.
	12		revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		,796,08	_	96,604,851.
	13		s and similar amounts paid (Part IX, column (A), lines 1-3)		,941,76	-	7,460,696.
	14	Benef	its paid to or for members (Part IX, column (A), line 4)			0.	0.
es	15		es, other compensation, employee benefits (Part IX, column (A), lines 5-10)	53,	,197,34	-	56,948,863.
Expenses	16 a		ssional fundraising fees (Part IX, column (A), line 11e)			0.	0.
ă	b		fundraising expenses (Part IX, column (D), line 25) ▶1,017,990.				
ш	17	Other	expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		,113,29		28,425,102.
	18	Total	expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		,252,39		92,834,661.
	19	Rever	nue less expenses. Subtract line 18 from line 12	10,	,543,688	8.	3,770,190.
Net Assets or Fund Balances					of Current Y		End of Year
set	20	Total	assets (Part X, line 16)	263,	,854,72	2.	295,463,168.
t As	21	Total	liabilities (Part X, line 26)	32,	,594,41	0.	40,206,441.
SE E	22	Net a	ssets or fund balances. Subtract line 21 from line 20.	231,	,260,31	2.	255,256,727.
Pa	rt II	Si	gnature Block				
			of perjury, I declare that I have examined this return, including accompanying schedules and staten complete. Declaration of preparer (other than officer) is based on all information of which preparer ha			my kr	nowledge and belief, it is
Tiut	5, COITE	ct, and	complete. Declaration of preparer (other than officer) is based on an information of which preparer ha	is ally kilowie	iuge.		
C:-		<b>.</b>	Allager Sunnes		11/03	3/20	21
Sig			Signature of officer /		Date		
He	re	<b>N</b> .	GREG GINGRAS CFO				
_			Type or print name and title				
		Print/	Type preparer's name Preparer's signature Date		Check	if P	TIN
Paid		SAR.	AH ARNOLD Sarah E. Arnold 11/0.		self-employe		P01868655
	parer Only		sname PERNST & YOUNG U.S. LLP	Firm	ı's EIN ► 3	4-65	565596
use	Only	Firm's	saddress ▶370 17TH STREET, #4800 DENVER, CO 80202				931-4000
Ma	y the	IRS d	iscuss this return with the preparer shown above? (see instructions)				X Yes No
For	Pape	rwork	Reduction Act Notice, see the separate instructions.				Form <b>990</b> (2020)

Pa	rt III	Statement of Program Ser Check if Schedule O contain	vice Accomplishments ns a response or note to any line in thi	s Part III
	-	describe the organization's mi		
	prior Fo			ne year which were not listed on the
3	Did the services	organization cease condu?	cting, or make significant changes	in how it conducts, any program Yes X No
4	Describ expense	es. Section 501(c)(3) and 50	n service accomplishments for each	of its three largest program services, as measured by preport the amount of grants and allocations to others
		) (Expenses \$	73,953,719. including grants of \$	7,460,696. ) (Revenue \$ 85,335,599)
4b	(Code:	) (Expenses \$	including grants of \$	) (Revenue \$)
4c	(Code:	) (Expenses \$	including grants of \$	) (Revenue \$)
	(Expens	rogram services (Describe or includir		venue \$ )

**4e** Total program service expenses ►

JSA
0E1020 1.000
35932K 4019

Par	t IV Checklist of Required Schedules		V	N.
4	le the organization described in section E01(a)(2) or 4047(a)(1) (other than a private foundation)? If "Vee"		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	x	
2	Is the organization required to complete Schedule B, Schedule of Contributors See instructions?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to	_		
-	candidates for public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)			
	election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,			
	assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors			
	have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If			
	"Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	_		37
_	the environment, historic land areas, or historic structures? <i>If</i> "Yes," <i>complete Schedule D, Part II</i>	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"			Х
9	complete Schedule D, Part III	8		
9	custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or			
	debt negotiation services? If "Yes," complete Schedule D, Part IV	9		Х
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
. •	or in quasi endowments? If "Yes," complete Schedule D, Part V	10	Х	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,			
	VII, VIII, IX, or X as applicable.			
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes,"			
	complete Schedule D, Part VI	11a	Х	
k	Did the organization report an amount for investments-other securities in Part X, line 12, that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
C	Did the organization report an amount for investments-program related in Part X, line 13, that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
C	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets	l		37
	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	Х	X
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Λ	
ī	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses	11f	х	
12:	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X  I Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete		- 21	
120	Schedule D, Parts XI and XII.	12a	х	
ŀ	• Was the organization included in consolidated, independent audited financial statements for the tax year? If	124		
	"Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Х	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	Х	
14 a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,			
	fundraising, business, investment, and program service activities outside the United States, or aggregate			
	foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or			
	for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other			37
4-	assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on	4.7		v
10	Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I See instructions  Did the organization report more than \$15,000 total of fundraising event gross income and contributions on	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		Х
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?	10		- 22
19	If "Yes," complete Schedule G, Part III	19		Х
20 =	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
	o If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX column (A) line 12 If "Ves." complete Schedule I. Parts I and II.	21		X

JSA 0E1021 1.000

Part	V Checklist of Required Schedules (continued)			
			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	X	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated			
	employees? If "Yes," complete Schedule J	23	Х	
24 a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than			
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b			
	through 24d and complete Schedule K. If "No," go to line 25a	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year			
	to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior			
-	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?			
	If "Yes," complete Schedule L, Part I	25b		Х
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
_•	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? <i>If</i> "Yes," <i>complete Schedule L, Part II.</i>	26		Х
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key			
	employee, creator or founder, substantial contributor or employee thereof, a grant selection committee			
	member, or to a 35% controlled entity (including an employee thereof) or family member of any of these			
	persons? If "Yes," complete Schedule L, Part III	27		Х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,			
20	Part IV instructions, for applicable filing thresholds, conditions, and exceptions):			
•	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			
а	"Yes," complete Schedule L, Part IV	28a		Х
<b>L</b>	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		X
		200		
C	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If	20-		Х
00	"Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>	29		
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified			3.7
	conservation contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"			3.5
	complete Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
_	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III,			
	or IV, and Part V, line 1	34	X	
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Х	
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a			
	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Х	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable			
	related organization? If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and			
	19? <b>Note:</b> All Form 990 filers are required to complete Schedule O.	38	Х	
Part	V Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V	<u></u>	<u></u> .	
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable			
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable			
	Did the organization comply with backup withholding rules for reportable payments to vendors and			
	reportable gaming (gambling) winnings to prize winners?	1c	Х	

Par	Statements Regarding Other IRS Filings and Tax Compliance (continued)			
			Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return $2a$ 1,044			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	X	
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		X
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over,			
	a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		X
b	If "Yes," enter the name of the foreign country ▶			
	$See \ instructions \ for \ filling \ requirements \ for \ FinCEN \ Form \ 114, \ Report \ of \ Foreign \ Bank \ and \ Financial \ Accounts \ (FBAR).$			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5с		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	_		37
	organization solicit any contributions that were not tax deductible as charitable contributions?	6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or			
	gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods	_		37
_	and services provided to the payor?	7a		X
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was	70		Х
	required to file Form 8282?	7с		21
	If "Yes," indicate the number of Forms 8282 filed during the year	7e		Χ
_	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7f		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7g		
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7h		
_	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?. • Spansaring organizations maintaining depart advised funds. Did a depart advised fund maintaining depart advised funds.	7 11		
8	<b>Sponsoring organizations maintaining donor advised funds.</b> Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
	Initiation fees and capital contributions included on Part VIII, line 12			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources			
	against amounts due or received from them.)			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	<b>Note:</b> See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which			
	the organization is licensed to issue qualified health plans			
	Enter the amount of reserves on hand	14-		X
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Λ
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or	15		Х
	excess parachute payment(s) during the year?	15		23
16	If "Yes," see instructions and file Form 4720, Schedule N.	16		Х
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O.	10		

Page 6

Part				
	response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O			
	Check if Schedule O contains a response or note to any line in this Part VI	<u></u>		X
Sect	ion A. Governing Body and Management			
		_	Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	3		
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar			
	committee, explain on Schedule O.	,		
	Enter the humber of voting members included on line 1a, above, who are independent	-		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with			Х
_	any other officer, director, trustee, or key employee?	2		122
3	Did the organization delegate control over management duties customarily performed by or under the direct			X
	supervision of officers, directors, trustees, or key employees to a management company or other person?	3		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	5		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	6	Х	21
6	Did the organization have members or stockholders?		- A	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint		x	
	one or more members of the governing body?	7a	- A	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,	7.	X	
	stockholders, or persons other than the governing body?	7b	Λ	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during			
	the year by the following:		X	
а	The governing body?	8a	X	-
b	Each committee with authority to act on behalf of the governing body?	8b	_ ^	-
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at			v
Casti	the organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9		X
Secti	on B. Policies (This Section B requests information about policies not required by the Internal Revenue	Coae	Yes	No
		40-	163	X
	Did the organization have local chapters, branches, or affiliates?	10a		122
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,	405		
	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	Х	
	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Λ	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.	40.	X	
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Λ	-
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give	401	v	
	rise to conflicts?	12b	X	-
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"		37	
	describe in Schedule O how this was done	12c	X	-
13	Did the organization have a written whistleblower policy?	13	X	-
14	Did the organization have a written document retention and destruction policy?	14	Х	
15	Did the process for determining compensation of the following persons include a review and approval by			
	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		v	
а	The organization's CEO, Executive Director, or top management official	15a	X	
b	Other officers or key employees of the organization	15b	X	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a		- 1		37
	with a taxable entity during the year?	16a		X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its			
	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the			
<u> </u>	organization's exempt status with respect to such arrangements?	16b		Ь—
Sect	ion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed ▶ CA,			
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-	T (Sec	ction 5	01(c)
	(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.			
	X Own website Another's website X Upon request Other (explain on Schedule O)			
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict	of inte	rest p	oolicy,
	and financial statements available to the public during the tax year.			
20	State the name, address, and telephone number of the person who possesses the organization's books and recording graduation and telephone number of the person who possesses the organization's books and recording graduation and telephone number of the person who possesses the organization's books and recording graduation and telephone number of the person who possesses the organization's books and recording graduation and telephone number of the person who possesses the organization's books and recording graduation and telephone number of the person who possesses the organization and telephone number of the person who possesses the organization and telephone number of the person who possesses the organization and telephone number of the person who possesses the organization and telephone number of the person who possesses the organization and telephone number of the person who possesses the organization and telephone number of the person who possesses the organization and telephone number of the person who possesses the organization and telephone number of the person who possesses the organization and telephone number of the person who possesses the organization and telephone number of the person who possesses the organization and telephone number of the person who possesses the organization and telephone number of the person who possesses the organization and telephone number of the person who possesses the organization and telephone number of the person who possesses the organization and telephone number of the person who possesses the organization and telephone number of the person who possesses the organization and telephone number of the person who person number of the person who person number of the person number of t	ds 🕨		

#### Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, **Independent Contractors**

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week	Position (do not check more than one box, unless person is both an officer and a director/trustee)					an	(D) Reportable compensation from the	(E) Reportable compensation from related	(F) Estimated amount of other compensation
	(list any hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	from the organization and related organizations
(1)JEFF GERARD	1.00									
SH SVP/STR SERVICES CSO(PT-YR)	40.00	Х						0.	2,767,505.	152,207.
(2)JULIE PETRINI	1.00									
CEO, BAY AREA HOSPITALS	40.00	Х						0.	1,224,966.	127,588.
(3)ANNA KIGER	1.00									
CHIEF NURSING OFFICER	40.00	Х						0.	809,526.	83,205.
(4) LEON CLARK	1.00									
SH VP, CHIEF RESEARCH OFFICER	40.00	Х						0.	620,840.	28,821.
(5) CHING-HUA WANG	40.00									
REGENT/PRESIDENT	0.	Х		Х				540,479.	0.	37,424.
(6) GREG BROWN	1.00									
VP LEGAL TRANSACTIONS/SEC.	40.00			Х				0.	499,293.	70,382.
(7) FRED BALDINI	40.00									
PROVOST, VP ACADEMIC AFFAIRS	0.				Х			354,006.	0.	38,719.
(8)AL FRISONE	40.00									
VP UNIVERSITY ADVAN. & COMM.	0.				Х			329,477.	0.	45,105.
(9) JOSEPH JANAKES	40.00									
PROGRAM DIRECTOR	0.					X		281,582.	0.	44,763.
(10) KEVIN A HAMBY	40.00									
ASSISTANT PROFESSOR	0.					X		272,780.	0.	42,537.
(11) GREG GINGRAS	40.00									
VP FINANCE/CFO SMU	0.			Х				275,511.	0.	35,892.
(12) CELESTE VILLANUEVA	40.00									
ASSISTANT ACADEMIC VP	0.					X		260,276.	0.	35,148.
(13) TERRENCE NORDSTROM	40.00									
PROFESSOR	0.					X		250,111.	0.	18,977.
(14) ERIC STAMPS	40.00									
DEAN/PROF OF PODIATRIC MED	0.					X		232,971.	0.	14,806.

Form **990** (2020)

0E1041 1.000

35932K 4019 PAGE 10

Part VII Section A. Officers, Directors, Tr	ustees, Ke	y En	nplo	ye	es,	and I	lig	hest Compensat	ed Employees (continued)			
(A) Name and title	(B) Average hours per week (list any hours for	box,	unles er and	Pos heck ss pe	rson lirect	e than o is both or/trust	an ee)	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	am	(F) stimated nount of other pensation	
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	orga and	om the anization d related anizations	
15) CYNTHIA ULMAN	40.00											
INTERIM CHIEF OF STAFF	0.						X	167,086.	0.		19,217	
16) ENITAN ADESANYA	2.00											
REGENT/CHAIR FINANCE&PLANNING	0.	X		Х				0	0.		0	
( 17) NEPTALY AGUILERA	1.00										0	
REGENT	0.	X						0	0.		0	
( 18) BRAD BARBER	1.00	37									0	
REGENT	1.00	X						0	0.		0	
19) MELANIE BELL-MAYEDA REGENT	$\frac{1.00}{0.}$	X						0	0.		0	
20) JONATHAN BROWN	2.00	A						0	. 0.		0	
REGENT/CHAIR	0.	X		Х				0	0.		0	
21) ELIZABETH CHANEY	1.00	Λ.		Λ				0	. 0.			
REGENT	0.	X						0	0.		0	
22) SAM DAVIS	1.00	25							·			
REGENT	0.	X						0	0.		0	
23) GLORIA HARMON	1.00											
REGENT	0.	X						0	0.		0	
24) LLOYD LEANSE	2.00											
REGENT/VICE CHAIR	0.	Х		Х				0	0.		0	
25) AMBER LUTHER	1.00											
REGENT	0.	Х						0	0.		0	
1b Sub-total							<b></b>	2,964,279.	5,922,130.	7	794,791.	
c Total from continuation sheets to Part VII, S	Section A						•	0.	0.		0.	
d Total (add lines 1b and 1c)							$\blacktriangleright$	2,964,279.	5,922,130.	7	794,791.	
2 Total number of individuals (including but not reportable compensation from the organization)				d al	bov	e) who	o re	eceived more than	\$100,000 of			
											Yes No	
3 Did the organization list any former office employee on line 1a? If "Yes," complete Sched										3	X	
<b>4</b> For any individual listed on line 1a, is the organization and related organizations grandividual	sum of repreater than	oortab \$15	ole c 50,00	om 00?	per ' <i>If</i>	sation "Yes	n ai	nd other compens complete Schedu	sation from the le J for such	4	Х	
5 Did any person listed on line 1a receive or	accrue co	mnen	satio	on f	fr∩n	n anv	un	related organization	on or individual			

#### **Section B. Independent Contractors**

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

for services rendered to the organization? If "Yes," complete Schedule J for such person

(A) Name and business address	(B) Description of services	(C) Compensation
ATTACHMENT 1		

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶ 29

Form **990** (2020)

Χ

Part VII Section A. Officers, Directors, Tru	istees Ke	v Fn	nnlo	vee	25	and I	Hial	hest Compensat	ed Employees (c	Page <b>8</b>
(A)	(B)		ipic	)) (C		una i	9	(D)	(E)	(F)
Name and title	Average hours per week (list any hours for related organizations below dotted line)	box,	unles	Pos heck ss pe	ition more	e than control Highest compensated employee	an	Reportable compensation from the organization (W-2/1099-MISC)	Reportable compensation from related organizations (W-2/1099-MISC)	Estimated amount of other compensation from the organization and related organizations
26) ALVIN MCLEAN JR, PHD	1.00									
REGENT	0.	Х						0	0.	0
27) GARY MORRISON, ESQ	1.00									
REGENT	0.	Х						0	0.	0
28) DENNIS O'CONNELL	1.00									
REGENT	4.00	Х						0	0.	0
29) JOHN SWARTZBERG, MD	1.00									
REGENT	0.	X						0	0.	0
30) LISA ZUFFI REGENT	$\frac{1.00}{0}$							0		0
		X							0.	
1b Sub-total								0.	0.	0.
c Total from continuation sheets to Part VII, S d Total (add lines 1b and 1c)  Total number of individuals (including but not reportable compensation from the organization	limited to t		liste				o re	eceived more than	\$100,000 of	
										Yes No
3 Did the organization list any former office employee on line 1a? If "Yes," complete Sched										3 X
<b>4</b> For any individual listed on line 1a, is the organization and related organizations graindividual.	eater than	\$15	50,0	00?	If	"Yes	5,"	complete Schedu	le J for such	4 X
5 Did any person listed on line 1a receive or for services rendered to the organization? If "You										5 X
Section B. Independent Contractors	,,	-5 501			. 51	20.011	,201			
Complete this table for your five highest component compensation from the organization. Report of year.										

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ►

#### Part VIII Statement of Revenue

		Check if Schedule O contains a respon	nse or note to an	y line in this Part V			<u> </u>
				<b>(A)</b> Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
ts	1a	Federated campaigns 1a					
ran	b	Membership dues 1b					
۾ ٽي ڪ ۾	С	Fundraising events 1c					
Contributions, Gifts, Grants and Other Similar Amounts	d	Related organizations 1d	5,000.				
	e	Government grants (contributions) 1e	1,309,977.				
Sin	f	All other contributions, gifts, grants,					
e Ë		and similar amounts not included above . 1f	976,042.				
들된	g	Noncash contributions included in					
ğ		lines 1a-1f 1g	\$ 1,827.				
ದೆ ದ	h	Total. Add lines 1a-1f		2,291,019.			
			Business Code				
<u>8</u>	2a	NET TUITION AND FEES	611420	83,894,062.	83,894,062.		
Program Service Revenue	b						
Sch	С						
eve	d						
90	e						
7	f	All other program service revenue					
	g	Total. Add lines 2a-2f		83,894,062.			
	3	Investment income (including dividends,	interest, and				
		other similar amounts)	▶	5,189,750.			5,189,750.
	4	Income from investment of tax-exempt bond	proceeds . 🕨	0.			
	5	Royalties		0.			
		(i) Real	(ii) Personal				
	6a	Gross rents 6a 835.					
	b	Less: rental expenses 6b					
	С	Rental income or (loss) 6c 835.					
	d	Net rental income or (loss)		835.			835.
	7a	Gross amount from (i) Securities	(ii) Other				
		sales of assets					
		other than inventory 7a 9,827,987.					
ne	b	Less: cost or other basis					
evenue		and sales expenses <b>7b</b> 6,040,339.					
Re	С	Gain or (loss)					
ē	d	Net gain or (loss)		3,787,648.			3,787,648.
Other	8a	Gross income from fundraising					
		events (not including \$					
		of contributions reported on line					
		1c). See Part IV, line 18 8a	0.				
	b	Less: direct expenses	-	0.			
	C	Net income or (loss) from fundraising events		0.			
	9a	Gross income from gaming activities. See Part IV, line 19 9a	0.				
	١.		0.				
	b	Less: direct expenses		0.			
	100			0.			
	10a	Gross sales of inventory, less returns and allowances 10a	0.				
	h	Less: cost of goods sold	0.				
	b	Net income or (loss) from sales of inventory	1	0.			
<u>σ</u>		, ,	Business Code				
e gon	11a	MISCELLANEOUS REVENUE	900099	1,441,537.	1,441,537.		
ane	b						
	C						
Miscellaneous Revenue	d	All other revenue					
≥	е	Total. Add lines 11a-11d	<b>.</b>	1,441,537.			
	12	Total revenue. See instructions		96,604,851.	85,335,599.		8,978,233.

JSA 0E1051 1.000 35932K 4019

# Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Do not include amounts reported on fines 6b, 7b, 1 Total depends		Check if Schedule O contains a response or note to any line in this Part IX							
Compare of the assistance to convestion organizations and demostic governments. See Part N, line 21   Carriants and other assistance to demostic individuals. See Part N, line 22   Carriants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part N, line 15 and 16   Compare of the assistance to foreign organizations, foreign governments, and foreign individuals. See Part N, line 15 and 16   Compare of the assistance to foreign organizations of current offices, directors, trustees, and key employees   Compare of the assistance to demostic organization of current offices, directors, trustees, and key employees   Compare of the assistance to demostic organization of current offices, directors, trustees, and key employees   Compare of the assistance to demostic organization of current offices, directors, trustees, and key employees   Compare of the assistance to demostic organization of current organizations of the assistance in the demost of the assistance of the assistance organization of the assistance to the assist									
1 Grants and other assistance to demestic organizations and donestic governments. See Past IV, line 21 0. 2 Grants and other assistance to demestic individuals. See Past IV, line 15 and 16 0. 3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Past IV, line 15 and 16 0. 4 Benefits paid to or for members 1, 656, 612 1, 656			Total expenses	Program service	Management and				
and domestic governments. See Part IV, line 2 2				expenses	general expenses	expenses			
Individuals See Part N, line 22   7,460,696   7,460,	1		0.						
organizations foreign governments and forceign indudus. See Part IV, lines 15 and 16	2		7,460,696.	7,460,696.					
A Benefits paid to or for members   0   0   0   0   0   0   0   0   0	3	Grants and other assistance to foreign							
Benefits paid to or for members   0.									
So Compensation of current officers, directors, trustess, and key employees  1,656,612.  1,656,613.  1,656,612.  1,656,613.  1,975,613.  334,743.  22,442.  2,382,759. 1,024,700. 1,1893.  1,213. 1,242,644. 1,243,184. 1,243,184. 1,243,184. 1,243,184. 1,243,184. 1,243,184. 1,243,184. 1,243,118. 1,24		-							
1,656,612   1,65	4	Γ	0.						
persons described in section 4988(a)(3)(8) 0 39,604,560. 34,824,646. 4,143,028. 636,886. 8 Pension plan accrusis and contributions (include section 401(k) and 403(b) employer contributions (include section 401(k) and 403(b) employer contributions) 2,332,798. 1,975,613. 334,743. 22,442. 34,223,544. 2,382,759. 1,024,702. 14,893. 34,9701 taxes 1,9701 t	5	•	1,656,612.		1,656,612.				
Persions described in section 498(r)(s)(s), 7 Other salaries and wages 39,604,560. 34,824,646. 4,143,028. 636,886. 86 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) 3,422,354. 2,382,759. 1,024,702. 14,893. 9 Other employee benefits . 3,422,354. 2,382,759. 1,024,702. 14,893. 10 Payroll taxes . 9,932,539. 8,382,389. 1,374,213. 175,937. 11 Fees for services (nonemployees): 349,285.	6	Compensation not included above to disqualified							
7 Other salaries and wages 8 Pension plan accruais and contributions (include section 401 (k) and 405 (b) employer contributions) 9 Other employee benefits 10 Payroll taxes 11 Fees for services (nonemployees): 11 Fees for services (nonemployees): 12 Amanagement 13 49,285. 14 8,516. 15 11,975,613. 13 44,743. 175,937. 18 Payroll taxes 19 9,332,539. 18,382,389. 1,374,213. 175,937. 18 Amanagement 19 Legal 19 349,285. 13 49,285. 13 49,285. 14 43,028. 19 43,9285. 14 43,9285. 15 4349,285. 16 C Accounting 10 Lobbying 10 Lobbying 11 Pensional fundaising services. See Part IV, line 17. 15 Investment management fees 19 Other. of line 11g expenses on Schedule O). 19 Other of line 11g expenses on Schedule O). 10 Lobbying 10 Lobbying 11 Pensional fundaising services. See Part IV, line 17. 15 Investment management fees 10 Legal 11 Application 19 Payroll (all line 11g expenses on Schedule O). 276,1116. 240,891. 276,1116. 240,891. 342,124. 276,1116. 240,891. 342,124. 276,1116. 240,891. 35,225. 36,404 See. 37,404. 38,118. 39,604,560. 34,423,549. 34,743. 34,742. 34,743. 34,743. 34,743. 34,743. 34,743. 34,742. 34,743. 34,743. 34,743. 34,742. 34,743. 3		persons (as defined under section 4958(f)(1)) and							
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) 9 Other employee benefits		persons described in section 4958(c)(3)(B)							
Section 401(k) and 403(b) employer contributions) 9 Other employee benefits 0 3, 422, 354, 2, 382, 759, 1, 024, 702, 14, 893 10 Payroll taxes 9, 932, 539, 8, 382, 389, 1, 374, 213, 175, 937.  11 Fose for services (nonemployees): 11 Fose for services (nonemployees): 12 Management 13 Management 14 Rept 13 Management 15 Legal 16 Legal 1748, 516, 311, 486, 374, 233, 62, 797.  18 Legal 1748, 516, 311, 486, 374, 233, 62, 797.  19 Legal 18 Legal 19 Legal 19 Legal 19 Legal 19 Legal 10 Legal 11 Legal 11 Legal 11 Legal 11 Legal 11 Legal 11 Legal 12 Legal 13 Legal 14 Legal 15 Legal 16 Legal 17 Legal 18 Legal 19 Other cm live 11g amount leases 10% of line 25, column (N) amount, lat line 11g expenses on Schedule O). 17 Legal 18 Legal 19 Conference, conventions, and meetings for any federal, state, or local public officials 19 Conferences, conventions, and meetings of any federal, state, or local public officials 19 Conferences, conventions, and meetings on any federal, state, or local public officials 19 Conferences, conventions, and meetings on any federal, state, or local public officials 19 Conferences, conventions, and meetings on any federal, state, or local public officials 19 Conferences, conventions, and meetings on any federal, state, or local public officials 19 Conferences, conventions, and meetings on any federal, state, or local public officials 19 Legal 18 Legal 19 Legal 19 Legal 19 Legal 19 Legal 19 Legal 11 Legal 12	7	Other salaries and wages	39,604,560.	34,824,646.	4,143,028.	636,886.			
9 Other employee benefits	8	Pension plan accruals and contributions (include							
10 Payroll taxes		section 401(k) and 403(b) employer contributions)							
11 Fees for services (nonemployees): a Management b Legal	9	Other employee benefits							
a Management 748,516. 311,486. 374,233. 62,797. b Legal 349,285. 349,285. 349,285.   Accounting 198,113. 198,113. 198,113.   d Lobbying 0. 0. 970	10	Payroll taxes	9,932,539.	8,382,389.	1,374,213.	175,937.			
b Legal	11	Fees for services (nonemployees):							
C Accounting 198,113. 198,113	а	Management		311,486.		62,797.			
d Lobbying   0 .   e Professional fundraising services. See Part IV, line 17, f Investment management fees   9 Other. (# line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O.),   1,490,913   1,148,789   342,124   276,116   240,891   35,225   13 Office expenses   2,119,808   1,193,002   910,006   16,800   16,800   16 Occupancy   6,555,886   5,631,147   904,730   20,009   17 Travel   179,132   136,619   30,582   11,931   18 Payments of travel or entertainment expenses for any federal, state, or local public officials   0   10   10   10   10   10   10   10	b	Legal							
e Professional fundraising services. See Part IV, line 17, f Investment management fees	С	Accounting			198,113.				
For the state in fundament fees   243,118   243,118   243,118   342,124	d	Lobbying	- 1						
9 Other: (if line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O).  1	е	Professional fundraising services. See Part IV, line 17.	- 1		242 442				
(A) amount, list line 11g expenses on Schedule O).       1,490,913.       1,148,789.       342,124.         12 Advertising and promotion       276,116.       240,891.       35,225.         3 Office expenses       2,119,808.       1,193,002.       910,006.       16,800.         14 Information technology.       5,349.       4,408.       941.         15 Royalties.       0.       0.       0.         16 Occupancy       6,555,886.       5,631,147.       904,730.       20,009.         17 Travel       179,132.       136,619.       30,582.       11,931.         18 Payments of travel or entertainment expenses for any federal, state, or local public officials       0.       0.       0.         19 Conferences, conventions, and meetings       194,391.       137,855.       35,786.       20,750.         20 Interest       0.       0.       0.       0.       0.       0.       0.         21 Payments to affiliates       0.	f	Investment management fees	243,118.		243,118.				
12 Advertising and promotion 276,116. 240,891. 35,225.   13 Office expenses 2,119,808. 1,193,002. 910,006. 16,800.  14 Information technology. 5,349. 4,408. 941.   15 Royalties. 0.	g	Other. (If line 11g amount exceeds 10% of line 25, column							
13 Office expenses   2,119,808   1,193,002   910,006   16,800     14 Information technology   5,349   4,408   941     15 Royalties   0		(A) amount, list line 11g expenses on Schedule O.)							
14 Information technology. 5,349. 4,408. 941.  15 Royalties. 0. 0. 904,730. 20,009.  16 Occupancy 6,555,886. 5,631,147. 904,730. 20,009.  17 Travel 179,132. 136,619. 30,582. 11,931.  18 Payments of travel or entertainment expenses for any federal, state, or local public officials  19 Conferences, conventions, and meetings 0. 194,391. 137,855. 35,786. 20,750.  20 Interest 0. 0. 904.  21 Payments to affiliates. 0. 905.  22 Depreciation, depletion, and amortization 3,930,748. 3,268,555. 646,864. 15,329.  23 Insurance 832,734. 832,734.  24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)  a PURCHASED SERVICES 5,87STEM ALLOCATION 2,781,682. 2,781,682. 2,781,682. cRECRUITING 4LICENSES AND TAXES 3,289,705. 2,688,116. 590,379. 11,210. e All other expenses	12	Advertising and promotion							
15 Royalties. 0. 0. 16 Occupancy 6,555,886. 5,631,147. 904,730. 20,009. 17 Travel. 179,132. 136,619. 30,582. 11,931. 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 0. 194,391. 137,855. 35,786. 20,750. 19 Conferences, conventions, and meetings 0. 194,391. 137,855. 35,786. 20,750. 20 Interest 0. 0. 21 Payments to affiliates 0. 22 Depreciation, depletion, and amortization 3,930,748. 3,268,555. 646,864. 15,329. 21 Insurance 832,734. 832,734. 832,734. 24 Other expenses. Itemize expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) a PURCHASED SERVICES 5,5375	13	Office expenses				16,800.			
16 Occupancy 6,555,886. 5,631,147. 904,730. 20,009. 17 Travel 179,132. 136,619. 30,582. 11,931.  18 Payments of travel or entertainment expenses for any federal, state, or local public officials  19 Conferences, conventions, and meetings 0. 194,391. 137,855. 35,786. 20,750.  20 Interest 0. 0. 21  21 Payments to affiliates 0. 0. 22  22 Depreciation, depletion, and amortization 3,930,748. 3,268,555. 646,864. 15,329. 23  23 Insurance 3,930,748. 3,268,555. 646,864. 15,329. 832,734. 832,734. 832,734. 832,734. 832,734. 832,734. 832,734. 846. 846. 846. 846. 846. 846. 846. 84	14	Information technology		4,408.	941.				
17 Travel	15	Royalties			224 722				
18 Payments of travel or entertainment expenses for any federal, state, or local public officials  19 Conferences, conventions, and meetings	16								
for any federal, state, or local public officials  19 Conferences, conventions, and meetings	17	Travel	179,132.	136,619.	30,582.	11,931.			
19 Conferences, conventions, and meetings	18								
Depreciation, depletion, and amortization   0.		for any federal, state, or local public officials		125 055	25 506	00 750			
21 Payments to affiliates. 0. 22 Depreciation, depletion, and amortization 3,930,748. 3,268,555. 646,864. 15,329.  23 Insurance 832,734. 832,734.  24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)  a PURCHASED SERVICES 3,127,129. 2,232,867. 886,016. 8,246. b SYSTEM ALLOCATION 2,781,682. 2,781,682. c RECRUITING 292,882. 233,829. 59,053. d LICENSES AND TAXES 3,289,705. 2,688,116. 590,379. 11,210. e All other expenses 1,809,595. 1,700,052. 108,783. 760.  25 Total functional expenses. Add lines 1 through 24e 92,834,661. 73,953,719. 17,862,952. 1,017,990.  26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here  (a) if following SOP 98-2 (ASC 958-720) 0.	19	Conferences, conventions, and meetings		137,855.	35,/86.	20,750.			
22 Depreciation, depletion, and amortization									
23 Insurance			- 1	2 260 555	616 061	16 200			
24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)  a PURCHASED SERVICES  b SYSTEM ALLOCATION  c RECRUITING  d LICENSES AND TAXES  e All other expenses  25 Total functional expenses. Add lines 1 through 24e  26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here  if following SOP 98-2 (ASC 958-720)				3,200,555.		15,329.			
above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)  a PURCHASED SERVICES 3,127,129. 2,232,867. 886,016. 8,246.  b SYSTEM ALLOCATION 2,781,682. 2,781,682.  c RECRUITING 292,882. 233,829. 59,053.  d LICENSES AND TAXES 3,289,705. 2,688,116. 590,379. 11,210.  e All other expenses 1,809,595. 1,700,052. 108,783. 760.  25 Total functional expenses. Add lines 1 through 24e 92,834,661. 73,953,719. 17,862,952. 1,017,990.  26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here  if following SOP 98-2 (ASC 958-720)	23	Insurance	032,/34.		032,/34.				
line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)   a PURCHASED SERVICES   3,127,129. 2,232,867. 886,016. 8,246.     b SYSTEM ALLOCATION   2,781,682. 2,781,682.     c RECRUITING   292,882. 233,829. 59,053.     d LICENSES AND TAXES   3,289,705. 2,688,116. 590,379. 11,210.     e All other expenses   1,809,595. 1,700,052. 108,783. 760.     25 Total functional expenses. Add lines 1 through 24e   92,834,661. 73,953,719. 17,862,952. 1,017,990.     26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here   if following SOP 98-2 (ASC 958-720)	24	'							
(A) amount, list line 24e expenses on Schedule O.)  a PURCHASED SERVICES  b SYSTEM ALLOCATION  c RECRUITING  d LICENSES AND TAXES  e All other expenses  1,809,595.  1,700,052.  17,862,952.  21,781,682.  2,781,		·							
aPURCHASED SERVICES bSYSTEM ALLOCATION cRECRUITING dLICENSES AND TAXES e All other expenses  1,809,595.  2,781,682. 2,78									
bSYSTEM ALLOCATION cRECRUITING dLICENSES AND TAXES All other expenses 1,809,595. 2,688,116. 2,781,682. 2,781,682. 2,781,682. 292,882. 233,829. 59,053. 3,289,705. 2,688,116. 590,379. 11,210. 1,809,595. 1,700,052. 108,783. 760. 25 Total functional expenses. Add lines 1 through 24e 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here    if following SOP 98-2 (ASC 958-720)		i i	2 127 120	2 222 067	006 016	9 246			
cRECRUITING       292,882.       233,829.       59,053.         dLICENSES AND TAXES       3,289,705.       2,688,116.       590,379.       11,210.         e All other expenses       1,809,595.       1,700,052.       108,783.       760.         25 Total functional expenses. Add lines 1 through 24e       92,834,661.       73,953,719.       17,862,952.       1,017,990.         26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here  if following SOP 98-2 (ASC 958-720)       0.       0.	u			2,232,007.	•	0,240.			
dLICENSES AND TAXES  e All other expenses  1,809,595. 2,688,116. 590,379. 11,210.  1,809,595. 1,700,052. 108,783. 760.  25 Total functional expenses. Add lines 1 through 24e  26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here  if following SOP 98-2 (ASC 958-720)	-			222 820					
e All other expenses 1,809,595. 1,700,052. 108,783. 760.  25 Total functional expenses. Add lines 1 through 24e 92,834,661. 73,953,719. 17,862,952. 1,017,990.  26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here  if following SOP 98-2 (ASC 958-720)	-					11 210			
25 Total functional expenses. Add lines 1 through 24e 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ▶ ☐ if following SOP 98-2 (ASC 958-720)	_								
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here   if following SOP 98-2 (ASC 958-720)									
organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ▶ ☐ if following SOP 98-2 (ASC 958-720) 0 .			92,034,001.	13,933,119.	11,002,932.	<u> </u>			
	20	organization reported in column (B) joint costs from a combined educational campaign and							
	_	following SOP 98-2 (ASC 958-720)	0.						

### Part X Balance Sheet

		Check if Schedule O contains a response or note to any line in this P	art X		
			(A) Beginning of year		<b>(B)</b> End of year
	1	Cash - non-interest-bearing	750.	1	750.
	2	Savings and temporary cash investments	30,583,193.	2	38,882,722.
	3	Pledges and grants receivable, net	2,607,848.	3	1,781,072.
	4	Accounts receivable, net	1,617,270.	4	1,958,910.
	5	Loans and other receivables from any current or former officer, director,			
		trustee, key employee, creator or founder, substantial contributor, or 35%			
		controlled entity or family member of any of these persons	0.	5	0.
	6	Loans and other receivables from other disqualified persons (as defined			
		under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)	0.	6	0.
ts	7	Notes and loans receivable, net	5,859,543.	7	5,497,739.
Assets	8	Inventories for sale or use	0.	8	0.
Ą	9	Prepaid expenses and deferred charges	1,066,139.	9	1,245,929.
	_	Land, buildings, and equipment: cost or other			
		basis. Complete Part VI of Schedule D 10a 39,859,463.			
	b	Less: accumulated depreciation	16,262,925.	10c	14,731,039.
	11	Investments - publicly traded securities	196,264,416.	11	221,169,803.
	12	Investments - other securities. See Part IV, line 11	0.	12	0.
	13	Investments - program-related. See Part IV, line 11.	0.	13	0.
	14	Intangible assets	0.	14	0.
	15	Other assets. See Part IV, line 11	9,592,638.	15	10,195,204.
	16	Total assets. Add lines 1 through 15 (must equal line 33)	263,854,722.	16	295,463,168.
	17	Accounts payable and accrued expenses	10,141,878.	17	17,433,642.
	18	Grants payable	0.	18	0.
	19	Deferred revenue.	3,920,746.	19	4,425,865.
	20	Tax-exempt bond liabilities.	0.	20	0.
	21	Escrow or custodial account liability. Complete Part IV of Schedule D.	0.		0.
S	22	Loans and other payables to any current or former officer, director,			
ij.		trustee, key employee, creator or founder, substantial contributor, or 35%			
Liabilities		controlled entity or family member of any of these persons	0.	22	0.
<u>:</u>	23	Secured mortgages and notes payable to unrelated third parties	0.	23	0.
	24	Unsecured notes and loans payable to unrelated third parties	0.		0.
	25	Other liabilities (including federal income tax, payables to related third			
		parties, and other liabilities not included on lines 17-24). Complete Part X			
		of Schedule D	18,531,786.	25	18,346,934.
	26	Total liabilities. Add lines 17 through 25	32,594,410.	26	40,206,441.
S		Organizations that follow FASB ASC 958, check here ► X			
Fund Balances	27	and complete lines 27, 28, 32, and 33.	162,559,281.	07	194 624 040
Bal	27	Net assets without donor restrictions	68,701,031.	27	184,624,940. 70,631,787.
ᅙ	28	Net assets with donor restrictions.	00,701,031.	28	70,631,767.
r Fur		Organizations that do not follow FASB ASC 958, check here ▶ and complete lines 29 through 33.			
0	29	Capital stock or trust principal, or current funds		29	
set	30	Paid-in or capital surplus, or land, building, or equipment fund		30	
Assets or	31	Retained earnings, endowment, accumulated income, or other funds		31	
Net /	32	Total net assets or fund balances	231,260,312.	32	255,256,727.
Z	33	Total liabilities and net assets/fund balances	263,854,722.	33	295,463,168.
					Form <b>990</b> (2020)

Form **990** (2020)

35932K 4019 PAGE 15

Part	XI Reconciliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part XI					
1	Total revenue (must equal Part VIII, column (A), line 12)	1		96,6		
2	Total expenses (must equal Part IX, column (A), line 25)	2		92,8		
3	Revenue less expenses. Subtract line 2 from line 1	3			70,1	
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	2	31,2		
5	Net unrealized gains (losses) on investments	5		20,2	26,2	
6	Donated services and use of facilities	6				0.
7	Investment expenses	7				0.
8	Prior period adjustments	8				0.
9	Other changes in net assets or fund balances (explain on Schedule O)	9				0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line					
	32, column (B))	10	2	55,2	56,7	27.
Part	ı ü					
	Check if Schedule O contains a response or note to any line in this Part XII			<u> </u>		
					Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other					
	If the organization changed its method of accounting from a prior year or checked "Other," ex	крlair	n in			
	Schedule O.					
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were com-	piled	lor			
	reviewed on a separate basis, consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis					
b	Were the organization's financial statements audited by an independent accountant?			2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audit	ed o	n a			
	separate basis, consolidated basis, or both:					
	Separate basis Consolidated basis X Both consolidated and separate basis					
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for over	rsigh	t of			
	the audit, review, or compilation of its financial statements and selection of an independent accountant	nt?.		2c	X	
	If the organization changed either its oversight process or selection process during the tax year, ex	plain	on			
	Schedule O.					
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set for	th in	the			
	Single Audit Act and OMB Circular A-133?			3a	Х	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits?	_			, l	
	required audit or audits, explain why on Schedule O and describe any steps taken to undergo such au	dits		3b	Х	

Form **990** (2020)

35932K 4019 PAGE 16

#### **SCHEDULE A** (Form 990 or 990-EZ)

# **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047 Open to Public Inspection

Employer identification number

Department of the Treasury Internal Revenue Service Name of the organization

► Go to www.irs.gov/Form990 for instructions and the latest information.

SAN	IUE1	L MERRITT UNIVERSIT	Y				94-29926	42
Pa	rt I	Reason for Public Cha	rity Status. (All o	organizations must	complet	te this pa	art.) See instructions	S.
The	orga	anization is not a private fou	ndation because it	is: (For lines 1 through	gh 12, ch	eck only	one box.)	
1		A church, convention of chu	urches, or associa	tion of churches desci	ribed in <b>s</b>	ection 1	70(b)(1)(A)(i).	
2	X	A school described in secti	on 170(b)(1)(A)(ii)	. (Attach Schedule E	(Form 99	90 or 990	)-EZ).)	
3		A hospital or a cooperative	hospital service o	rganization described	in <b>sectio</b>	n 170(b)	(1)(A)(iii).	
4		A medical research organiz						(iii). Enter the
		hospital's name, city, and st	ate:					
5		An organization operated t	for the benefit of	a college or universit	y owned	d or ope	rated by a governme	ntal unit described in
		section 170(b)(1)(A)(iv). (C	Complete Part II.)					
6		A federal, state, or local go	vernment or gove	rnmental unit describe	d in <b>sect</b>	ion 170(	b)(1)(A)(v).	
7		An organization that norma	ally receives a sub	stantial part of its su	pport fro	om a go	vernmental unit or fro	om the general public
		described in section 170(b)	(1)(A)(vi). (Compl	ete Part II.)				
8		A community trust describe	ed in section 170(b	o)(1)(A)(vi). (Complete	Part II.)			
9		An agricultural research org					I in conjunction with a	land-grant college
		or university or a non-land-	grant college of ag	griculture (see instruct	ions). Ei	nter the i	name, city, and state of	f the college or
		university:						
10		An organization that normal receipts from activities rela support from gross investmacquired by the organization	ted to its exempt f nent income and u n after June 30, 19	unctions, subject to c nrelated business tax 975. See <b>section 509</b>	ertain ex able incc ( <b>a)(2).</b> (0	ceptions ome (less Complete	s; and (2) no more thar s section 511 tax) from Part III.)	n 331/3 % of its
11	Щ	An organization organized	•	•	•			
12		An organization organized	•	•	•			
		of one or more publicly su					, , , ,	
		Check the box in lines 12a t	=	7.7			•	_
а		$oxedsymbol{oxed}$ <b>Type I.</b> A supporting orga	•	•	-		• , ,	
		the supported organization				ajority of	the directors or truste	es of the
		$_{\_}$ supporting organization. $ ho$	-					
b		Type II. A supporting org	•					
		control or management of	of the supporting o	rganization vested in	the sam	e person	s that control or man	age the supported
		_ organization(s). <b>You must</b>	complete Part IV	, Sections A and C.				
С			<b>grated.</b> A supporti	ng organization opera	ited in co	onnectio	n with, and functional	ly integrated with,
	_	_ its supported organization	n(s) (see instruction	s). You must comple	te Part I	V, Section	ons A, D, and E.	
d			integrated. A sup	porting organization o	perated	in conne	ection with its suppor	ted organization(s)
		that is not functionally inte	egrated. The orgar	nization generally mus	t satisfy	a distrib	ution requirement and	d an attentiveness
	_	_ requirement (see instruct	ions). <b>You must co</b>	omplete Part IV, Sect	ions A a	nd D, and	d Part V.	
е		$oldsymbol{ol}}}}}}}}}} $	anization received	a written determinatio	n from t	he IRS th	nat it is a Type I, Type I	I, Type III
		functionally integrated, or		ionally integrated sup	porting o	organizat	ion.	
f	En	ter the number of supported	l organizations					
g	Pro	ovide the following information	on about the suppo	orted organization(s).				
	<b>(i)</b> N	ame of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-10		organization	(v) Amount of monetary	(vi) Amount of
				above (see instructions))		ur governing ment?	support (see instructions)	other support (see instructions)
				,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	Yes	No		,
(A)								
.,								
(B)								
(C)								
(C)								
(D)								
/ <b>-</b> \								
(E)								
Tota	ıl							

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2020

PAGE 17

Schedule A (Form 990 or 990-EZ) 2020 Page 2

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) Part II (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) **Section A. Public Support** Calendar year (or fiscal year beginning in) (a) 2016 (b) 2017 (c) 2018 (d) 2019 (f) Total Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 3 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) Public support. Subtract line 5 from line 4 Section B. Total Support Calendar year (or fiscal year beginning in) (a) 2016 (b) 2017 (c) 2018 (d) 2019 (e) 2020 (f) Total Amounts from line 4 Gross income from interest, dividends. payments received on securities loans. rents, royalties, and income from similar sources Net income from unrelated business activities, whether or not the business is regularly carried on 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) 11 Total support. Add lines 7 through 10 . . . 12 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here..... Section C. Computation of Public Support Percentage % Public support percentage for 2020 (line 6, column (f), divided by line 11, column (f)) . . . . . . . % 16a 331/3% support test - 2020. If the organization did not check the box on line 13, and line 14 is 331/3% or more, check this b 331/3% support test - 2019. If the organization did not check a box on line 13 or 16a, and line 15 is 331/3% or more, check 17a 10%-facts-and-circumstances test - 2020. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported b 10%-facts-and-circumstances test - 2019. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported

JSA

35932K 4019 PAGE 18

 Schedule A (Form 990 or 990-EZ) 2020 Page 3

#### Support Schedule for Organizations Described in Section 509(a)(2) Part III

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

				, ,	•	,	
	tion A. Public Support	(-) 2016	(h) 2017	(a) 2048	(4) 2010	(=) 2020	(f) Total
	ndar year (or fiscal year beginning in)	(a) 2016	<b>(b)</b> 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1	Gifts, grants, contributions, and membership fees						
•	received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise						
	sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid to						
_	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the						
	organization without charge						
6	Total. Add lines 1 through 5						
7 a	Amounts included on lines 1, 2, and 3						
	received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified						
	persons that exceed the greater of \$5,000						
	or 1% of the amount on line 13 for the year						
С	Add lines 7a and 7b						
8	Public support. (Subtract line 7c from						
	line 6.)						
	tion B. Total Support		# N 0047	4 ) 0040	( ) 2242	()0000	T 40 = 1.1
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2016	<b>(b)</b> 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
9 10 a	Amounts from line 6.  Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources.						
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after June 30, 1975						
С	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b, whether						
	or not the business is regularly carried on.						
12	Other income. Do not include gain or						
12	loss from the sale of capital assets						
	(Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11,						
	and 12.)						
14	First 5 years. If the Form 990 is for	the organizat	ion's first, secon	d. third. fourth.	or fifth tax ve	ear as a section	1 501(c)(3)
	organization, check this box and stop here.	ŭ	•		•		` ` ` ` _
Sec	tion C. Computation of Public Supp						
15	Public support percentage for 2020 (line 8,			mn (f))		15	%
16	Public support percentage from 2019 Sche					16	%
	tion D. Computation of Investment					- 1	
17	Investment income percentage for 2020 (lir			13. column (f))		17	%
18	Investment income percentage from 2019 S						<u> </u>
	331/3% support tests - 2020. If the or					•	
	17 is not more than 331/3%, check this	-					
h	331/3% support tests - 2019. If the orga						
	line 18 is not more than 331/3%, check						
20	<b>Private foundation.</b> If the organization of		•	•			
				,		230	

Schedule A (Form 990 or 990-EZ) 2020

Schedule A (Form 990 or 990-EZ) 2020 Page **4** 

#### Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

#### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- **c** Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in **Part VI** what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in **Part VI**, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in **Part VI.**
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI.**
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in **Part VI.**
- 10 a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
  - Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

		Yes	No
g by			
	1		
is ed			
	2		
er	3a		
id ie	_		
	3b		
3)	3с		
If	4a		
n n	41-		
n ed	4b		
;u 3)	4c		
,,	70		
s," N n;			
n			
ly	5a		
· y	5b		
	5с		
o d or			
	6		
or :y			
	7		
?	8		
e is			
	9a		
h	9b		
fit	9c		
n d			
to	10a		
	10b		

JSA 0E1229 1.010 Schedule A (Form 990 or 990-EZ) 2020

35932K 4019 PAGE 20

Schedule A (Form 990 or 990-EZ) 2020 Page 5

Part	V Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in lines 11b and			
	11c below, the governing body of a supported organization?	11a		
	A family member of a person described in line 11a above?	11b		
С	A 35% controlled entity of a person described in line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide	44-		
Secti	detail in Part VI. on B. Type I Supporting Organizations	11c		
Occii	on B. Type roupporting organizations		Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in <b>Part VI</b> how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.	2		
Secti	on C. Type II Supporting Organizations		V	NI-
_			res	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in <b>Part VI</b> how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Secti	on D. All Type III Supporting Organizations			
1	Did the expeniention provide to each of its competed expenientions, by the local day of the fifth month of the		Yes	No
'	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
-	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in <b>Part VI</b> how the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in <b>Part VI</b> the role the organization's supported organizations played in this regard.	3		
Secti	on E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see ins	tructi	ons).	
а	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (se	e instr		s). <b>No</b>
2	Activities Test. Answer lines 2a and 2b below.		163	NO
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in <b>Part VI identify</b> those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described in line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in <b>Part VI</b> the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer lines 3a and 3b below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No," provide details in <b>Part VI.</b>	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? <i>If "Yes," describe in Part VI the role played by the organization in this regard.</i>	3b		

Schedule A (Form 990 or 990-EZ) 2020 JSA 0E1230 1.000 35932K 4019 PAGE 21 Schedule A (Form 990 or 990-EZ) 2020 Page **6** 

Pa	Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations							
1	1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in <b>Part VI</b> ). <b>See</b>							
	instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E.							
Se	Section A - Adjusted Net Income (A) Prior Year							
1	Net short-term capital gain	1						
2	Recoveries of prior-year distributions	2						
3	Other gross income (see instructions)	3						
4	Add lines 1 through 3.	4						
_5	Depreciation and depletion	5						
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6						
	Other expenses (see instructions)	7						
_8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8						
Se	ection B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)				
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):							
a	Average monthly value of securities	1a						
b	Average monthly cash balances	1b						
	Fair market value of other non-exempt-use assets	1c						
c	Total (add lines 1a, 1b, and 1c)	1d						
	Discount claimed for blockage or other factors (explain in detail in Part VI):	1e						
_2	Acquisition indebtedness applicable to non-exempt-use assets	2						
_3	Subtract line 2 from line 1d.	3						
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4						
_5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5						
6	Multiply line 5 by 0.035.	6						
_7	Recoveries of prior-year distributions	7						
8	Minimum Asset Amount (add line 7 to line 6)	8						
Se	ection C - Distributable Amount			Current Year				
1	Adjusted net income for prior year (from Section A, line 8, column A)	1						
2	Enter 0.85 of line 1.	2						
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3						
4	Enter greater of line 2 or line 3.	4						
5	Income tax imposed in prior year	5						
6	<b>Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6						
7	Check here if the current year is the organization's first as a non-functional		ted Type III supporting	n organization				
-	(see instructions).	, iii.ogia		g 0. gann <u>-</u> anon				

Schedule A (Form 990 or 990-EZ) 2020

35932K 4019 PAGE 22

Schedule A (Form 990 or 990-EZ) 2020 Page **7** 

	(				9 -			
Part	Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)							
Sect	ion D - Distributions				Current Year			
1	Amounts paid to supported organizations to accomplish e	xempt purposes	1					
2	Amounts paid to perform activity that directly furthers exer	mpt purposes of support	ed					
	organizations, in excess of income from activity		2	2				
3	Administrative expenses paid to accomplish exempt purpo	oses of supported organi	zations 3	3				
4								
5	Qualified set-aside amounts (prior IRS approval required - provide details in Part VI)							
6	Other distributions (describe in Part VI). See instructions.							
7	Total annual distributions. Add lines 1 through 6.		7	,				
8	Distributions to attentive supported organizations to which	the organization is resp	onsive					
	(provide details in Part VI). See instructions.		8	3				
9	Distributable amount for 2020 from Section C, line 6							
10	Line 8 amount divided by line 9 amount		10	0				
Sect	ion E - Distribution Allocations (see instructions)	(i)	(ii) Underdistributions	[	(iii) Distributable			

Secti	on E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2020	(iii) Distributable Amount for 2020
1	Distributable amount for 2020 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2020			
	(reasonable cause required - explain in Part VI). See			
	instructions.			
3	Excess distributions carryover, if any, to 2020			
а	From 2015			
b	From 2016			
С	From 2017			
d	From 2018			
е	From 2019			
f	Total of lines 3a through 3e			
g	Applied to underdistributions of prior years			
h	Applied to 2020 distributable amount			
i	Carryover from 2015 not applied (see instructions)			
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4	Distributions for 2020 from			
	Section D, line 7: \$			
а	Applied to underdistributions of prior years			
b	Applied to 2020 distributable amount			
С	Remainder. Subtract lines 4a and 4b from line 4.			
5	Remaining underdistributions for years prior to 2020, if			
	any. Subtract lines 3g and 4a from line 2. For result			
	greater than zero, explain in Part VI. See instructions.			
6	Remaining underdistributions for 2020. Subtract lines 3h			
	and 4b from line 1. For result greater than zero, explain in			
	Part VI. See instructions.			
7	Excess distributions carryover to 2021. Add lines 3j			
	and 4c.			
8	Breakdown of line 7:			
а	Excess from 2016			
b	Excess from 2017			
С	Excess from 2018			
d	Excess from 2019			
е	Excess from 2020			

Schedule A (Form 990 or 990-EZ) 2020

JSA

0E1232 1.000

35932K 4019 PAGE 23

Schedule A (Form 990 or 990-EZ) 2020 Page 8

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

Schedule A (Form 990 or 990-EZ) 2020

JSA

#### Schedule B (Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service Name of the organization Schedule of Contributors

► Attach to Form 990, Form 990-EZ, or Form 990-PF. ► Go to www.irs.gov/Form990 for the latest information. OMB No. 1545-0047

**2020** 

**Employer identification number** 

SAMUEL MERRITT UNIVERSITY 94-2992642 Organization type (check one): Filers of: Section: X Form 990 or 990-EZ 501(c)(3 ) (enter number) organization 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. **General Rule**  $\lfloor exttt{X} 
floor$  For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. **Special Rules** For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its

For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2020)

Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Name of organization SAMUEL MERRITT UNIVERSITY

Employer identification number 94-2992642

Part I **Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
1_	KAISER PERMANENTE  1950 FRANKLIN AVENUE, DEPT. OF HEALTH  OAKLAND, CA 94612-2998	\$\$	Person Payroll Noncash  (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
2	CAROL N. D'ONOFRIO  268 LIVORNA HEIGHTS RD  ALAMO, CA 94507-1325	\$100,000.	Person Payroll Noncash  (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
3	STEVE SPURLOCK  7 MEADOW LANE  ATHERTON, CA 94027	\$100,000.	Person Payroll Noncash  (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
No.	Name, address, and ZIP + 4  ROGER R. ECKER  301 HARBOR LIGHT RD.	Total contributions	Person X Payroll Noncash (Complete Part II for		
No. 4 (a)	Name, address, and ZIP + 4  ROGER R. ECKER  301 HARBOR LIGHT RD.  ALAMEDA, CA 94501-5965  (b)	\$55,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	Name, address, and ZIP + 4  ROGER R. ECKER  301 HARBOR LIGHT RD.  ALAMEDA, CA 94501-5965  (b)  Name, address, and ZIP + 4  CHING-HUA WANG  421 LITHO ST.	\$ 55,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)  (d) Type of contribution  Person Payroll Noncash (Complete Part II for		

Schedule B (Form 990, 990-EZ, or 990-PF) (2020)

Name of organization SAMUEL MERRITT UNIVERSITY

Employer identification number 94-2992642

Part I	Contributors	(see instructions).	Use duplicate copie	es of Part I if addition	al space is needed.
		(			

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7	PATRICIA COCKCROFT	_	Person X Payroll
	65 CINDER COVE LOOP	\$10,000.	Noncash (Complete Part II for
	CHICO, CA 95973	_	noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
8	JONATHAN BROWN	_	Person X
	8103 POLLARD AVENUE	\$5,000.	Payroll Noncash
	FAIR OAKS, CA 95628	_	(Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
9	R. SHAPIRO FAMILY FOUNDATION	_	Person X
	1585 TERRACE WAY #330	\$5,000.	Payroll Noncash
	SANTA ROSA, CA 95404-3066	_	(Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
10	NU XI, CHAPTER AT LARGE	_	Person X
	4746 FAWN WAY	\$5,000.	Payroll Noncash
	DUBLIN, CA 94568-7508	_	(Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
11	SUTTER BAY HOSPITALS	_	Person
	P.O. BOX 619110	\$5,000.	Payroll Noncash
	ROSEVILLE, CA 95661-9110	_	(Complete Part II for noncash contributions.)
(a) No.	ROSEVILLE, CA 95661-9110  (b)  Name, address, and ZIP + 4	(c) Total contributions	
	(b)		(d) Type of contribution  Person
	(b)		(d) Type of contribution

Name of organization SAMUEL MERRITT UNIVERSITY

Employer identification number 94-2992642

Part II	Noncash Property	(see instructions)	. Use duplicate copies	of Part II if additiona	I space is needed
	140110a3111 10pcity	1000 111011 401101107.	. Obe auplicate copies	or r art ii ii aaaiiloria	i opace is riceaca.

(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	

Name of or	rganization SAMUEL MERRITT UNIVERS	SITY		Employer identification number				
				94-2992642				
Part III	Exclusively religious, charitable, etc. (10) that total more than \$1,000 for the following line entry. For organizati contributions of \$1,000 or less for th Use duplicate copies of Part III if addit	the year from any ions completing Par e year. (Enter this in	one contributor. Of till, enter the total formation once. So	complete columns (a) through (e) and of exclusively religious, charitable, etc.				
(a) No. from	(b) Purpose of gift	(c) Use	of aift	(d) Description of how gift is held				
Part I	(b) I dipose of gift	(6) 636		(a) besorption of non-girl is field				
	Transferee's name, address, ar	(e) Transi nd ZIP + 4	-	ship of transferor to transferee				
(a) No. from Part I	(b) Purpose of gift	(c) Use	of gift	(d) Description of how gift is held				
	Transferee's name, address, ar	(e) Transi		nship of transferor to transferee				
(a) No. from Part I	(b) Purpose of gift	(c) Use	of gift	(d) Description of how gift is held				
				-				
		(e) Transfer of gift						
	Transferee's name, address, ar	nd ZIP + 4	Relation	onship of transferor to transferee				
			_					
(a) No. from Part I	(b) Purpose of gift	(c) Use	of gift	(d) Description of how gift is held				
				-				
	Transferee's name, address, a	(e) Transf	-	nship of transferor to transferee				
	Transfer of Training additions of the		Troid III					

Schedule B (Form 990, 990-EZ, or 990-PF) (2020)

#### **SCHEDULE D** (Form 990)

# Supplemental Financial Statements ► Complete if the organization answered "Yes" on Form 990,

Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 **Open to Public** Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number

SAM	MUEL MERRITT UNIVERSITY	94-2992642
Pa	organizations Maintaining Donor Advised Funds or Other Similar Funds	unds or Accounts.
	Complete if the organization answered "Yes" on Form 990, Part IV, lin	e 6.
	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	
2	Aggregate value of contributions to (during year)	
3	Aggregate value of grants from (during year)	
4	Aggregate value at end of year	
5	Did the organization inform all donors and donor advisors in writing that the asse	ts held in donor advised
	funds are the organization's property, subject to the organization's exclusive legal cor	trol? Yes . No
6	Did the organization inform all grantees, donors, and donor advisors in writing that	grant funds can be used
	only for charitable purposes and not for the benefit of the donor or donor advisor,	or for any other purpose
	conferring impermissible private benefit?	Yes No
Pa	art II Conservation Easements.	
	Complete if the organization answered "Yes" on Form 990, Part IV, lin	e 7.
1	Purpose(s) of conservation easements held by the organization (check all that apply).	
	Preservation of land for public use (for example, recreation or education)	rvation of a historically important land area
	Protection of natural habitat Prese	ervation of a certified historic structure
	Preservation of open space	
2	Complete lines 2a through 2d if the organization held a qualified conservation contrib	
	easement on the last day of the tax year.	Held at the End of the Tax Year
а	Total number of conservation easements	2a
b	Total acreage restricted by conservation easements	2b
С	Number of conservation easements on a certified historic structure included in (a)	2c
d	Number of conservation easements included in (c) acquired after 7/25/06, and not	on a
	historic structure listed in the National Register	
3	Number of conservation easements modified, transferred, released, extinguished,	or terminated by the organization during the
	tax year <b>&gt;</b>	
4	Number of states where property subject to conservation easement is located ▶	
5	Does the organization have a written policy regarding the periodic monitoring,	-
	violations, and enforcement of the conservation easements it holds?	
6	Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and e	nforcing conservation easements during the year
	<b>&gt;</b>	
7	Amount of expenses incurred in monitoring, inspecting, handling of violations, and enfo	orcing conservation easements during the year
_	<b>\$</b>	
8	Does each conservation easement reported on line 2(d) above satisfy the requirements	
_	and section 170(h)(4)(B)(ii)?	
9	In Part XIII, describe how the organization reports conservation easements in its reve	
	balance sheet, and include, if applicable, the text of the footnote to the organization's organization's accounting for conservation easements.	s financial statements that describes the
Pa	organizations Maintaining Collections of Art, Historical Treasures, o	or Other Similar Assets
1 4	Complete if the organization answered "Yes" on Form 990, Part IV, lin	
4-		
1a	If the organization elected, as permitted under FASB ASC 958, not to report in its of art, historical treasures, or other similar assets held for public exhibition, edu	ication, or research in furtherance of public
	service, provide in Part XIII the text of the footnote to its financial statements that des	cribes these items.
b	If the organization elected, as permitted under FASB ASC 958, to report in its re-	
	art, historical treasures, or other similar assets held for public exhibition, education provide the following amounts relating to these items:	, or research in furtherance of public service,
	(i) Revenue included on Form 990, Part VIII, line 1	<b>&gt;</b> \$
	(ii) Assets included in Form 990, Part X	
2	If the organization received or held works of art, historical treasures, or other	
_	following amounts required to be reported under FASB ASC 958 relating to these item	
а	Revenue included on Form 990, Part VIII, line 1	
b	Assets included in Form 990, Part X	

Schedule D (Form 990) 2020 Page **2** 

Pa	rt III Organizations Maintaini	ng Collections of	Art, Historical Tre	asures, or Ot	her Similar Assets	(continu		age =
3	Using the organization's acquisition	n, accession, and o	other records, check	k any of the fo	ollowing that make s	ignificant	use c	of its
	collection items (check all that app	y):						
а	Public exhibition		d Loan	or exchange pro	ogram			
b	Scholarly research		e Other					
С	Preservation for future gene	rations						
4	Provide a description of the organ	nization's collections	and explain how	they further the	e organization's exem	npt purpo	se in	Part
	XIII.							
5	During the year, did the organization							,
	assets to be sold to raise funds rath		ained as part of the	organization's c	ollection?	Yes		No
Pa	rt IV Escrow and Custodial A		" <b>-</b>					
	Complete if the organiza	tion answered "Ye	s" on Form 990, F	Part IV, line 9,	or reported an amo	unt on F	orm	
	990, Part X, line 21.							
1a	Is the organization an agent, trus							٦
	included on Form 990, Part X?	5 (200				Yes		No
b	If "Yes," explain the arrangement in	n Part XIII and comp	lete the following tai	ole:	Δ	-1		
	De alecte a halacea				Amou	nt		
C	Beginning balance							
d	Additions during the year							
e	Distributions during the year							
f	Ending balance  Did the organization include an am				dial account liability?	Yes		No
2a	If "Yes," explain the arrangement in				•		_	INO
$\overline{}$	rt V Endowment Funds.	T Falt Alli. Check he	ere ii trie explanation	illas beeli piovi	ded on Part Alli			
Га	Complete if the organiza	ition answered "Ye	s" on Form 990 F	Part IV line 10	)			
		(a) Current year	(b) Prior year	(c) Two years ba		(e) Fou	r vears	hack
4.	Deginning of year belongs	54,261,176.	48,276,219.	51,418,8				658.
1a	Beginning of year balance	330,001.	250,560.	164,64				809.
b	Contributions	333,3323				-,	,	
С	Net investment earnings, gains,	6,171,012.	7,039,052.	-2,064,92	21. 8,085,080	. 3,	203,	991.
اہ	and losses	4,207,698.	1,304,655.	1,242,3				844.
d	Grants or scholarships	, , , , , , , , , , , , , , , , , , , ,	, ,	, , , -	,,	<del>'</del>		
е	Other expenditures for facilities							
	and programs							
f	Administrative expenses	56,554,491.	54,261,176.	48,276,23	19. 51,418,871	. 44,	784,	614.
g	End of year balance					·   · · ·		
2 a	Board designated or quasi-endown	ient  1.5400	%	Column (a)) nei	u as.			
	Permanent endowment ► 54.6	900 %	_^-					
С	Term endowment ► 43.7700	%						
	The percentages on lines 2a, 2b, a		00%.					
3a	Are there endowment funds not in	-		are held and a	dministered for the			
	organization by:	•	· ·				Yes	No
	(i) Unrelated organizations					3a(i)		X
	(ii) Related organizations					3a(ii)	Х	
b	If "Yes" on line 3a(ii), are the relate	ed organizations listed	d as required on Sch	edule R?		. 3b	Х	
4	Describe in Part XIII the intended u		tion's endowment fu	nds.				
Pa	rt VI Land, Buildings, and Equ	ipment.		Dowt IV / Line 44	1a Caa Farra 000 I	7 - " V 1:"	- 10	
	Complete if the organization of property	(a) Cost or			) Accumulated	<b>つart ス, III</b> <b>(d)</b> Book v		<u> </u>
	2000 pilon di piopolity	(invest		ther)	depreciation	( <b>u</b> ) DOOK V	aiue	
1 a	Land							
b	Buildings		20,2	289,620. 1	2,000,944.	8,2	88,6	76.
С	Leasehold improvements							
d	Equipment				3,127,480.		75,7	
<u>e</u>	Other			366,564.			66,5	
Tota	II. Add lines 1a through 1e. (Column	(d) must equal Forn	n 990, Part X, colum	n (B), line 10c.)		14,7	31,0	139.

Schedule D (Form 990) 2020

35932K 4019 PAGE 31

Page 3 Schedule D (Form 990) 2020

Complete if the ord		"Yes" on Form 99	0, Part IV, line 11b. See Form 990	, Part X. line 12.
(a) Description of security (including name of s	y or category	(b) Book value	(c) Method of valuar Cost or end-of-year mark	tion:
(1) Financial derivatives				
(2) Closely held equity interests -				
(3) Other				
(A)				
(B)				
(C)				
(D)				
(E)				
(F) (G)				
(H)				
Total. (Column (b) must equal Form 990, Pa	art X col (B) line 12 )			
Part VIII Investments - Prog				
		"Yes" on Form 99	0, Part IV, line 11c. See Form 990	, Part X, line 13.
(a) Description of inv		(b) Book value	(c) Method of valua Cost or end-of-year mark	tion:
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9) Total. (Column (b) must equal Form 990, Pa	ut X col (R) line 13 )			
Part IX Other Assets.	11 X, 601. (D) IIIIC 10.)			
	ganization answered	"Yes" on Form 99	0, Part IV, line 11d. See Form 990	. Part X. line 15.
	-	scription		(b) Book value
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
<u>(7)</u>				
(8)				
(9)				
Total. (Column (b) must equal For	<u>n 990, Part X, col. (В) li</u>	ine 15.)	<u> </u>	
Part X Other Liabilities.  Complete if the organic line 25.	ganization answered	"Yes" on Form 99	0, Part IV, line 11e or 11f. See For	m 990, Part X,
1.	(a) Descrip	tion of liability		(b) Book value
(1) Federal income taxes	( <b>u</b> ) D00011p	tion of hability		(b) Book value
(2) FEDERAL STUDENT LOAN	TUNDS			6,525,287.
(3) OPERATING LEASE LIA				11,260,644.
(4) OTHER LIABILITIES				561,003.
(5)				
(6)				
(7)				
(8)				
(9)				
Total. (Column (b) must equal Form 996	7), Part X, col. (B) line 25.)			18,346,934.
	In Part VIII provide the		the argenizations financial statements t	hat rangets the

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the X organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII . JSA 0E1270 1.000 35932K 4019

Page 4 Schedule D (Form 990) 2020

Part	Reconciliation of Revenue per Audited Financial Statements With Revenue per Return Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.	ո.	
1	Total revenue, gains, and other support per audited financial statements	1	109,127,232.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
а	Net unrealized gains (losses) on investments		
b	Donated services and use of facilities		
С	Recoveries of prior year grants		
d	Other (Describe in Part XIII.)	_	20 226 225
е	Add lines 2a through 2d	2e	20,226,225. 88,901,007.
3	Subtract line 2e from line 1	3	00,901,007.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:  Investment expenses not included on Form 990, Part VIII, line 7b.  4a 243, 118.		
a	TAGO 726		
b	Other (Describe in Part XIII.)	4c	7,703,844.
с 5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	5	96,604,851.
Part		irn.	
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.		
1	Total expenses and losses per audited financial statements	1	85,130,816.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
а	Donated services and use of facilities		
b	Prior year adjustments		
С	Other losses		
d	Other (Describe in Part XIII.)		
е	Add lines 2a through 2d	2e	85,130,816.
3	Subtract line 2e from line 1	3	03,130,010.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:  Investment expenses not included on Form 990, Part VIII, line 7b.  243, 118.		
a	investment expenses not included on Form 930, Fait Vill, line Fb		
b	Other (Describe IIII att Alli.)	4c	7,703,845.
с 5	Add lines <b>4a</b> and <b>4b</b>	5	92,834,661.
	XIII Supplemental Information.		· · · · · · · · · · · · · · · · · · ·
Provide	e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; F		
2; Part	XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional inform	nation	•
SEE	PAGE 5		

#### Part XIII Supplemental Information (continued)

INTENDED USES OF THE ORGANIZATION'S ENDOWMENT FUNDS

SCHEDULE D, PART V, LINE 4

THE MAJORITY OF THE ENDOWMENTS ARE USED AS SCHOLARSHIPS OR GRANTS FOR STUDENTS ATTENDING THE UNIVERSITY. A RELATED ORGANIZATION HOLDS A CHARITABLE REMAINDER TRUST WITH FUNDS FOR CARDIOLOGY NURSING SCHOLARSHIPS FOR SMU STUDENTS.

SCHEDULE D, PART X, LINE 2

ASC 740 AUDIT FOOTNOTE:

THIS ORGANIZATION WAS PART OF A CONSOLIDATED FINANCIAL SYSTEM AUDIT. THE ASC 740 AUDIT FOOTNOTE DISCLOSURE FOR THE SUTTER SYSTEM IS AS FOLLOWS:

SUTTER HEALTH, THE LEGAL ENTITY, AND MANY AFFILIATES HAVE BEEN DETERMINED TO BE EXEMPT ORGANIZATIONS BY THE INTERNAL REVENUE SERVICE AND THE CALIFORNIA FRANCHISE TAX BOARD AND GENERALLY ARE NOT SUBJECT TO TAXES ON INCOME. CERTAIN ACTIVITIES OF SUTTER ARE SUBJECT TO INCOME TAXES; HOWEVER, SUCH ACTIVITIES ARE NOT SIGNIFICANT TO THE CONSOLIDATED FINANCIAL STATEMENTS. WITH RESPECT TO ITS TAXABLE ACTIVITIES, SUTTER RECORDS INCOME TAXES USING THE LIABILITY METHOD, UNDER WHICH DEFERRED TAX ASSETS AND LIABILITIES ARE DETERMINED BASED ON THE DIFFERENCES BETWEEN THE FINANCIAL ACCOUNTING AND TAX BASIS OF ASSETS AND LIABILITIES. DEFERRED TAX ASSETS OR LIABILITIES AT THE END OF EACH PERIOD ARE DETERMINED USING THE CURRENTLY ENACTED TAX RATE EXPECTED TO APPLY TO TAXABLE INCOME IN THE PERIODS THAT THE DEFERRED TAX ASSET OR LIABILITY IS EXPECTED TO BE REALIZED OR SETTLED.

SUTTER RECOGNIZES THE TAX BENEFIT FROM UNCERTAIN TAX POSITIONS, ONLY IF

Schedule D (Form 990) 2020

#### Part XIII Supplemental Information (continued)

IT IS MORE LIKELY THAN NOT THAT THE TAX POSITIONS WILL BE SUSTAINED ON EXAMINATION BY THE TAX AUTHORITIES, BASED ON THE TECHNICAL MERITS OF THE POSITION. THE TAX BENEFIT IS MEASURED BASED ON THE LARGEST BENEFIT THAT HAS A GREATER THAN 50% LIKELIHOOD OF BEING REALIZED UPON ULTIMATE SETTLEMENT. THE STATUTE OF LIMITATIONS FOR TAX YEARS 2017 THROUGH 2019 REMAIN OPEN IN U.S. TAX JURISDICTIONS IN WHICH SUTTER AND ITS AFFILIATES ARE SUBJECT TO TAXATION. SUTTER RECOGNIZES INTEREST AND PENALTIES RELATED TO INCOME TAX MATTERS IN OPERATING EXPENSES. AT DECEMBER 31, 2020 AND 2019, THERE WERE NO SUCH UNCERTAIN TAX POSITIONS.

SCHEDULE D, PART XI, LINE 4B

RECONCILIATION - OTHER ITEMS

SCHOLARSHIPS AND RELATED EXPENSES \$ 11,107,437

TUITION DEPOSITS RETAINED \$ 43,750

SERVICE CONTRACT PERCENTAGE OF \$ (3,690,461)

REDUCTION OF REVENUE

-----

TOTAL \$ 7,460,726

=========

SCHEDULE D, PART XII, LINE 4B

RECONCILIATION - OTHER ITEMS

SCHOLARSHIPS AND RELATED EXPENSES \$ 11,107,437

TUITION DEPOSITS RETAINED \$ 43,750

SERVICE CONTRACT PERCENTAGE OF \$ (3,690,461)

REDUCTION OF REVENUE

ROUNDING \$ 1

Part XIII Supplemental Information (continued)

TOTAL

7,460,727

=========

Schedule D (Form 990) 2020

JSA

0E1226 1.000 35932K 4019

#### SCHEDULE E (Form 990 or 990-EZ)

#### **Schools**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for the latest information.

Open to Ru

Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Part I

Name of the organization
SAMUEL MERRITT UNIVERSITY

Employer identification number

94-2992642

			YES	NO
1	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter,			
	bylaws, other governing instrument, or in a resolution of its governing body?	1	Х	
2	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its			
	brochures, catalogues, and other written communications with the public dealing with student admissions,			
	programs, and scholarships?	2	X	
3	Has the organization publicized its racially nondiscriminatory policy on its primarily publicly accessible Internet			
	homepage at all times during its taxable year in a manner reasonably expected to be noticed by visitors to the			
	homepage, or through newspaper or broadcast media during the period of solicitation for students, or during the			
	registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe. If "No," please explain. If you need more space, use Part II.	3	Х	
	general community it serves? If fes, please describe. If No, please explain, if you need more space, use Part II.	3	21	
	SEE SUPPLEMENTAL PAGE			
4	Does the organization maintain the following?			
а	Records indicating the racial composition of the student body, faculty, and administrative staff?	4a	Х	
b	Records documenting that scholarships and other financial assistance are awarded on a racially			
	nondiscriminatory basis?	4b	Х	
С	Copies of all catalogues, brochures, announcements, and other written communications to the public dealing			
	with student admissions, programs, and scholarships?	4c	Х	
d	Copies of all material used by the organization or on its behalf to solicit contributions?	4d	Х	
	If you answered "No" to any of the above, please explain. If you need more space, use Part II.			
5	Does the organization discriminate by race in any way with respect to:			
а	Students' rights or privileges?	5a		Х
-	ordadine lighte of philogodi. The first of t			
b	Admissions policies?	5b		Х
С	Employment of faculty or administrative staff?	5с		X
d	Scholarships or other financial assistance?	5d		X
		_		
е	Educational policies?	5e		X
£	Lies of facilities?	F.		Х
f	Use of facilities?	5f		
a	Athletic programs?	5g		Х
g	Authority programo: Trititititititititititititititititititit	_ vg		
h	Other extracurricular activities?	5h		Х
	If you answered "Yes" to any of the above, please explain. If you need more space, use Part II.			
6a	Does the organization receive any financial aid or assistance from a governmental agency?	6a	Х	
b	Has the organization's right to such aid ever been revoked or suspended?	6b		X
7	If you answered "Yes" on either line 6a or line 6b, explain on Part II.			
7	Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05 of Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If "No," explain on Part II	7	Х	
	T.00 of Nev. 1 100. 10-00, 1010-2 O.D. 001, covering radial nondestinination: it into, explain on Falt II	ı <i>ı</i>	_ <u> </u>	I

Page 2 Schedule E (Form 990 or 990-EZ) (2020)

**Supplemental Information.** Provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Part II Also provide any other additional information (see instructions).

SCHEDULE E, PART I, LINE 3

THROUGH BROCHURES AND APPLICATIONS.

SCHEDULE E, PART I, LINE 6A

SAMUEL MERRITT UNIVERSITY RECEIVES GOVERNMENT AID THROUGH FEDERAL STUDENT

AID PROGRAMS.

### SCHEDULE I (Form 990)

# Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

2020

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

Open to Public Inspection

Name of the organization						Employer identification	on number
SAMUEL MERRITT UNIVERSITY						94-299264	2
Part I General Information on Grants a	nd Assistanc	е				•	
<ol> <li>Does the organization maintain records to the selection criteria used to award the grant</li> <li>Describe in Part IV the organization's process.</li> </ol>	nts or assistan	ce?					X Yes No
Part II Grants and Other Assistance to Part IV, line 21, for any recipient		-					es" on Form 990,
(a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
_(1)							
(2)							
_(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							
<ul><li>2 Enter total number of section 501(c)(3) and</li><li>3 Enter total number of other organizations li</li></ul>							

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) 2020

Schedule I (Form 990) (2020)

# Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
4		5 000			
1 CSPM MERRITT SCHOLARSHIP	1.	5,000.			
2 DEAN SCHOLARSHIP	24.	65,000.			
3 DIAZ SC SCHOLARSHIP	164.	304,345.			
4 FNPAYP SCHOLARSHIP	76.		186,360.	FMV	FNP ONLINE DISCOUNT
5 THE HOPE SCHOLARSHIP	39.	192,860.			
6 THE HOPE BSN SCHOLARSHIP	178.	592,500.			
7 president podiatry scholarship	46.	245,833.			

**Supplemental Information.** Provide the information required in Part I, line 2, Part III, column (b); and any other additional information.

Schedule I (Form 990) (2020)

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
1 DEGENERA AGUAT ADALED		F4 000			
REGENTS SCHOLARSHIP	6.	54,000.			
2 RN-BSN SCH/RNBSN-KP (KAISER SCH)	457.	1,790,628.			
3 SUTTER NRS SCHOLARSHIP	34.	81,782.			
4 SAMUEL MERRITT SCHOLARSHIP	429.	1,490,088.			
5 SMU ALUMNI SCHOLARSHIP	90.	121,734.			
6 SMUALUMNFNP SCHOLARSHIP	23.		20,297.	FMV	DISCOUNT FNP STUDENT
7 michelle le quasi endowed fund	1.		278.	FMV	QUASI ENDOWMENT

**Part IV** Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b); and any other additional information.

Schedule I (Form 990) (2020)

# Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

16.	114,701.			
133.	319,136.			
238.	783,019.			
449.	1.093.135.			
	, ,			
			<u> </u>	
	449.	1,093,135.	449. 1,093,135.	

**Part IV** Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b); and any other additional information.

SCHEDULE I, PART I, LINE 2

STUDENT FINANCIAL AID APPLICATIONS ARE REVIEWED ANNUALLY IN ORDER TO

ENSURE GRANT FUNDS ARE AWARDED APPROPRIATELY BASED ON THE INDIVIDUAL

AWARD CRITERIA.

### **SCHEDULE J** (Form 990)

**Compensation Information**For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

► Complete if the organization answered "Yes" on Form 990, Part IV, line 23. Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

SAMUEL MERRITT UNIVERSITY

Employer identification number

94-2992642

Part	Questions Regarding Compensation						
			Yes	No			
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.  First-class or charter travel  Travel for companions  Tax indemnification and gross-up payments  Discretionary spending account  Health or social club dues or initiation fees  Personal services (such as maid, chauffeur, chef)						
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to						
2	explain	1b					
-	directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line						
	1a?	2					
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.    X						
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing						
2	organization or a related organization:  Receive a severance payment or change-of-control payment?	4a	Х				
a b							
C	Participate in or receive payment from an equity-based compensation arrangement?	4b 4c		Х			
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.						
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.						
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:						
а	The organization?	5a		Х			
b	Any related organization?	5b		X			
_	If "Yes" on line 5a or 5b, describe in Part III.						
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:						
а	The organization?	6a		Х			
b	Any related organization?	6b		Х			
	If "Yes" on line 6a or 6b, describe in Part III.						
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III.	7	Х				
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject						
	to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe						
•	in Part III	8		X			
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?	9					
	Regulations section 53.4958-6(c)?	<u> </u>					

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2020 Page 2

### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	W-2 and/or 1099-MIS	C compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred on prior Form 990
JEFF GERARD	(i)	0.	0.	0.	0.	0.	0.	0.
1 SH SVP/STR SERVICES CSO(PT-YR)	(ii)	169,640.	367,780.	2,230,085.	144,252.	7,955.	2,919,712.	446,256.
JULIE PETRINI	(i)	0.	0.	0.	0.	0.	0.	0.
2 <sup>CEO,</sup> BAY AREA HOSPITALS	(ii)	737,595.	247,887.	239,484.	115,326.	12,262.	1,352,554.	95,888.
ANNA KIGER	(i)	0.	0.	0.	0.	0.	0.	0.
3 <sup>CHIEF</sup> NURSING OFFICER	(ii)	470,321.	166,652.	172,553.	65,426.	17,779.	892,731.	83,628.
LEON CLARK	(i)	0.	0.	0.	0.	0.	0.	0.
4SH VP, CHIEF RESEARCH OFFICER	(ii)	438,105.	110,553.	72,182.	15,426.	13,395.	649,661.	0.
CHING-HUA WANG	(i)	436,621.	87,000.	16,858.	32,050.	5,374.	577,903.	0.
5REGENT/PRESIDENT	(ii)	0.	0.	0.	0.	0.	0.	0.
GREG BROWN	(i)	0.	0.	0.	0.	0.	0.	0.
6 VP LEGAL TRANSACTIONS/SEC.	(ii)	301,430.	106,451.	91,412.	43,626.	26,756.	569,675.	57,047.
FRED BALDINI	(i)	328,542.	20,000.	5,464.	15,426.	23,293.	392,725.	0.
7PROVOST, VP ACADEMIC AFFAIRS	(ii)	0.	0.	0.	0.	0.	0.	0.
AL FRISONE	(i)	308,235.	20,000.	1,242.	15,426.	29,679.	374,582.	0.
8 UNIVERSITY ADVAN. & COMM.	(ii)	0.	0.	0.	0.	0.	0.	0.
JOSEPH JANAKES	(i)	281,033.	0.	549.	15,204.	29,559.	326,345.	0.
9PROGRAM DIRECTOR	(ii)	0.	0.	0.	0.	0.	0.	0.
KEVIN A HAMBY	(i)	271,790.	0.	990.	14,704.	27,833.	315,317.	0.
10 ASSISTANT PROFESSOR	(ii)	0.	0.	0.	0.	0.	0.	0.
GREG GINGRAS	(i)	267,737.	4,200.	3,574.	14,485.	21,407.	311,403.	0.
11 Prinance/CFO SMU	(ii)	0.	0.	0.	0.	0.	0.	0.
CELESTE VILLANUEVA  12  ASSISTANT ACADEMIC VP	(i)	256,720.	0.	3,556.	13,889.	21,259.	295,424.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
TERRENCE NORDSTROM	(i)	243,786.	0.	6,325.	17,072.	1,905.	269,088.	0.
13 PROFESSOR	(ii)	0.	0.	0.	0.	0.	0.	0.
ERIC STAMPS  14  DEAN/PROF OF PODIATRIC MED	(i)	231,007.	0.	1,964.	12,497.	2,309.	247,777.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
CYNTHIA ULMAN  15  THE CHIEF OF STAFF	(i)	98,079.	0.	69,007.	5,306.	13,911.	186,303.	0.
15	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
16	(ii)							

Schedule J (Form 990) 2020

#### Part | Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SCHEDULE J, PART I, LINE 3

SUPPLEMENTAL COMPENSATION INFORMATION:

THE EXECUTIVE COMMITTEE OF THE SAMUEL MERRITT UNIVERSITY BOARD OF REGENTS

RETAINS ULTIMATE DISCRETIONARY AUTHORITY OVER ALL ELEMENTS OF

COMPENSATION TO ASSURE THAT ORGANIZATIONAL PURPOSES ARE APPROPRIATELY

BEING SERVED. THE EXECUTIVE COMMITTEE USES CREDIBLE DATA SOURCES AND

MAINTAINS AN OBJECTIVE "ARM'S LENGTH" DECISION-MAKING PROCESS, ENSURING

THE INTEGRITY OF SAMUEL MERRITT'S EXECUTIVE PROGRAMS AND CONSISTENCY WITH

THE ORGANIZATION'S OVERALL MISSION.

SEE SCHEDULE O NARRATIVE FOR PART VI, LINE 15 FOR A FULL DESCRIPTION OF

THE COMPENSATION APPROVAL PROCESS COMPLETED BY SAMUEL MERRITT.

SCHEDULE J, PART I, LINE 4A

SEVERANCE PAYMENTS

THE FOLLOWING INDIVIDUALS RECEIVED SEVERANCE PAYMENTS DURING THE YEAR:

JEFF GERARD - \$511,539

CYNTHIA M ULMAN - \$57,557

Schedule J (Form 990) 2020

#### Part | Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SCHEDULE J, PART I, LINE 4B

NONQUALIFIED RETIREMENT PLAN:

THE PURPOSE OF THE NONQUALIFIED RETIREMENT PLAN IS TO PROVIDE SUTTER HEALTH EXECUTIVES WITH A COMPETITIVE RETIREMENT BENEFIT CONSISTENT WITH SUTTER HEALTH'S OVERALL COMPENSATION PHILOSOPHY FOR ALL EMPLOYEES.

CONTRIBUTIONS ARE DESIGNED TAKING INTO CONSIDERATION LOST RETIREMENT BENEFITS THAT WOULD OTHERWISE BE OBTAINED THROUGH THE QUALIFIED PENSION PLAN. SUTTER'S PLANS ARE DESIGNED CONSISTENT WITH COMPETITIVE INDUSTRY PRACTICES.

THE RETIREMENT PLAN FOR SUTTER HEALTH EMPLOYEES IS A COMBINATION OF 403(B) EMPLOYER MATCH CONTRIBUTIONS AND QUALIFIED PENSION PLAN BENEFITS.

SUTTER HEALTH EXECUTIVES ARE GENERALLY INELIGIBLE FOR EMPLOYER MATCH CONTRIBUTIONS.

TO ENSURE A COMPETITIVE RETIREMENT BENEFIT, SUTTER HEALTH MAKES AN ANNUAL CONTRIBUTION TO A NON-QUALIFIED 457(F) PLAN FOR ITS EXECUTIVES. THE FORMULA PROVIDES 6% TO 12% OF BASE SALARY PLUS ANNUAL INCENTIVE PLAN

Schedule J (Form 990) 2020

#### Part | Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

AWARD (COMMENSURATE WITH MANAGEMENT LEVEL).

CONTRIBUTIONS ARE ALSO MADE FOR A SMALL GROUP OF SENIOR LEVEL EXECUTIVES
WHOSE ESTIMATED RETIREMENT BENEFIT (SOCIAL SECURITY PLUS QUALIFIED PLAN
BENEFITS PLUS 457(F) FALLS BELOW 50% - 65% OF FINAL 4-YEAR AVERAGE BASE
SALARY WHEN RETIRING AT AGE 65 WITH 22.5 YEARS OF SERVICE. TARGET BENEFIT
LEVELS ARE DISCOUNTED FOR YEARS OF SERVICE LESS THAN 22.5 AT AGE 65.

UNLIKE SUTTER HEALTH'S QUALIFIED PENSION PLAN WHERE EMPLOYEE BENEFITS ARE GUARANTEED (I.E., A DEFINED BENEFIT), SUTTER'S NON-QUALIFIED PLAN BENEFITS ARE NOT GUARANTEED BY SUTTER HEALTH. INVESTMENT RISK IS BORNE BY PARTICIPANTS AND BENEFITS ARE NOT PROTECTED SHOULD SUTTER HEALTH BECOME INSOLVENT.

THE FOLLOWING INDIVIDUAL RECEIVED 457(F) NON-QUALIFIED PAYMENTS DURING

JEFF GERARD - \$1,116,362

THE YEAR:

Schedule J (Form 990) 2020

#### Part | Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SCHEDULE J, PART I, LINE 7

NON-FIXED PAYMENTS:

SPOT AWARDS ARE INFREQUENTLY USED TO REWARD EMPLOYEES. THERE ARE NO SPECIFIC GUIDELINES FOR THE AMOUNT OF THE SPOT AWARD BUT THE AMOUNT TENDS TO NOT EXCEED 5% TO 15% OF GROSS ANNUAL SALARY.

ANNUAL INCENTIVE PLAN (AIP):

THE PURPOSE OF THE PLAN IS TO FOCUS EXECUTIVES ON SPECIFIC, SHORTER-TERM GOALS THAT ARE CRITICAL TO THE ACHIEVEMENT OF AFFILIATE, OPERATING UNIT AND SYSTEM-WIDE OBJECTIVES THAT DRIVE OVERALL ORGANIZATION PERFORMANCE.

LONG TERM PERFORMANCE PLANS:

SUTTER HEALTH ALSO EMPLOYS LONG TERM PERFORMANCE PLANS WHICH ARE DESIGNED TO FOCUS ON LONGER TERM STRATEGIC OBJECTIVES OF THE ORGANIZATION.

SUTTER'S LONG TERM PERFORMANCE PLAN APPROACH IS A COMBINATION OF BOTH LONGER TERM MEASURES OF ORGANIZATION SUCCESS AND KEY ORGANIZATION STRATEGIES WHICH REQUIRE THE COMBINED EFFORT OF ALL LEADERSHIP TO ACHIEVE SUCCESS.

Schedule J (Form 990) 2020

#### Part | Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SUTTER USES A COMMON FATE APPROACH IN THAT ALL LONG TERM PERFORMANCE PLAN PARTICIPANTS ARE MEASURED AGAINST THE SAME, ORGANIZATION-WIDE CRITERIA VS. INDIVIDUAL EFFORTS. THIS FOSTERS A COMMON PURPOSE ACROSS LEADERSHIP AND A SHARED SENSE OF ACCOUNTABILITY FOR THE OVERALL SUCCESS OF SUTTER HEALTH. IN ALL CASES, THE EXECUTIVE COMMITTEE OF THE BOARD DETERMINES ACHIEVEMENT OF ORGANIZATION GOALS AND MAKES FINAL AWARD DETERMINATION WHICH MAY RESULT IN A REDUCTION OF AWARD IF APPROPRIATE. ALL SENIOR EXECUTIVE AWARDS ARE REVIEWED FOR COMPENSATION REASONABLENESS AND APPROVED BY THE EXECUTIVE COMMITTEE PRIOR TO PAYMENT.

### SCHEDULE O (Form 990 or 990-EZ)

### Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

OMB No. 1545-0047

2020

Open to Public Inspection

Department of the Treasury Internal Revenue Service

MISSION STATEMENT:

Name of the organization

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Employer identification number

94-2992642

SAMUEL MERRITT UNIVERSITY

FORM 990, PART I, LINE 1 AND PART III, LINE 1

SAMUEL MERRITT UNIVERSITY EDUCATES STUDENTS TO BECOME HIGHLY SKILLED AND COMPASSIONATE HEALTH CARE PROFESSIONALS WHO POSITIVELY TRANSFORM THE EXPERIENCE OF CARE IN DIVERSE COMMUNITIES.

FORM 990, PART III, LINE 4A

PROGRAM SERVICE ACCOMPLISHMENTS:

SAMUEL MERRITT UNIVERSITY, ORIGINALLY FOUNDED IN 1909, IS A FULLY ACCREDITED HEALTH SCIENCES INSTITUTION LOCATED IN OAKLAND, CALIFORNIA WITH CAMPUSES IN SACRAMENTO AND SAN MATEO. THE UNIVERSITY ALSO OFFERS SELECT DEGREES ONLINE.

#### VALUES:

A LEARNING ENVIRONMENT WHERE WE CHALLENGE OURSELVES AND OUR STUDENTS TO THINK CRITICALLY, SEEK MASTERY AND ACT COMPASSIONATELY.

A COLLEGIAL ENVIRONMENT WHERE WE ARE FAIR, RESPECTFUL AND BEHAVE WITH INTEGRITY.

A COLLABORATIVE ENVIRONMENT WHERE WE PARTNER WITH ONE ANOTHER AND WITH OTHERS IN THE COMMUNITY.

AN INNOVATIVE ENVIRONMENT WHERE WE TAKE REASONED RISKS AND MOVE NIMBLY.

Name of the organization Employer identification number SAMUEL MERRITT UNIVERSITY 94-2992642

A RESULTS-ORIENTED ENVIRONMENT WHERE WE PROVIDE AND EXPECT EXCEPTIONAL PERFORMANCE AND SERVICE.

#### **PROGRAMS**

UNDERGRADUATE DEGREE PROGRAM:

THE UNIVERSITY OFFERS A BACHELOR OF SCIENCE IN NURSING (BSN). IN ADDITION, SMU OFFERS AN ACCELERATED BACHELOR OF SCIENCE IN NURSING (ABSN) AND AN RN TO BSN BACHELOR'S OF SCIENCE.

GRADUATE DEGREE PROGRAMS - MASTER'S LEVEL:

SMU OFFERS THREE ENTRY-LEVEL MASTER'S DEGREE PROGRAMS: MASTER OF OCCUPATIONAL THERAPY, MASTER OF SCIENCE IN NURSING, AND MASTER PHYSICIAN ASSISTANT. POST-PROFESSIONAL GRADUATE DEGREES IN NURSING INCLUDE PROGRAMS IN NURSE ANESTHESIA (CRNA), CASE MANAGEMENT (CM), AND FAMILY NURSE PRACTITIONER (FNP).

GRADUATE DEGREE PROGRAMS - DOCTORAL LEVEL:

THE UNIVERSITY OFFERS FOUR DOCTORAL DEGREES: DOCTOR OF PODIATRIC MEDICINE, DOCTOR OF PHYSICAL THERAPY, DOCTOR OF NURSING PRACTICE, AND DOCTOR OF OCCUPATIONAL THERAPY.

ONLINE DEGREE PROGRAMS:

SMU OFFERS TWO OF ITS DEGREES IN THE ONLINE MODALITY: MASTER OF SCIENCE IN NURSING (POST-PROFESSIONAL FNP), AND DOCTOR OF NURSING PRACTICE.

Name of the organization SAMUEL MERRITT UNIVERSITY Employer identification number 94-2992642

FACULTY AND STUDENTS (FALL 2020)

NUMBER OF FULL-TIME FACULTY: 180

STUDENT/FACULTY CLINICAL RATIO: 8.0 TO 1

SAMUEL MERRITT STUDENTS:

TOTAL STUDENTS: 2,050

UNDERGRADUATE STUDENTS: 736

GRADUATE STUDENTS: 1,314

MEN: 25 % / WOMEN: 75%

CLINICAL PARTNERS: OVER 2,000 IN THE BAY AREA AND U.S.

ACCREDITATION:

REGIONAL ACCREDITATION: WASC SENIOR COLLEGE AND UNIVERSITY COMMISSION (WSCUC).

SPECIALIZED ACCREDITATION: ACCREDITATION REVIEW COMMISSION ON EDUCATION FOR THE PHYSICIAN ASSISTANT (ARCPA), ACCREDITATION COUNCIL FOR OCCUPATIONAL THERAPY EDUCATION (ACOTE), COMMISSION ON ACCREDITATION IN PHYSICAL THERAPY EDUCATION (CAPTE), COUNCIL ON ACCREDITATION OF NURSE ANESTHESIA EDUCATIONAL PROGRAMS (COA), COMMISSION ON COLLEGIATE NURSING EDUCATION (CCNE), COUNCIL ON PODIATRIC MEDICAL EDUCATION (CPME), BOARD OF REGISTERED NURSING (BRN).

FACILITIES:

INSTRUCTIONAL FACILITIES

Name of the organization
SAMUEL MERRITT UNIVERSITY

Employer identification number 94-2992642

250-SEAT FONTAINE AUDITORIUM; JOHN A. GRAZIANO MEMORIAL LIBRARY INCLUDING STUDY ROOMS AND COMPUTER LABS; MOTION ANALYSIS RESOURCE CENTER (MARC).

OTHER LABORATORIES INCLUDE THERAPEUTIC EXERCISE, EXERCISE PHYSIOLOGY,

OCCUPATIONAL THERAPY, ANATOMY, NURSING, PODIATRIC MEDICINE, BIOMECHANICS,

PHYSICAL DIAGNOSIS AND HEALTH SCIENCES SIMULATION CENTER (HSSC).

OTHER FACILITIES

STUDENT LOUNGES, STUDY SPACE AND EXERCISE FACILITIES.

FORM 990, PART VI, LINE 6 & 7A

CLASSES OF PERSONS AND THE NATURE OF THEIR RIGHTS:

THIS CORPORATION IS AN AFFILIATE OF SUTTER HEALTH, A CALIFORNIA NONPROFIT PUBLIC BENEFIT CORPORATION. SUTTER HEALTH IS THE SOLE MEMBER WITH THE RIGHT TO ELECT AT LEAST A MAJORITY OF THE MEMBERS OF THE BOARD OF DIRECTORS.

FORM 990, PART VI, LINE 7B

CLASSES OF PERSONS, DECISIONS REQUIRING APPROVAL & TYPE OF VOTING RIGHTS:
SUTTER BAY HOSPITALS, AS THE SOLE MEMBER OF THE ORGANIZATION IS ENTITLED
TO EXERCISE FULLY ALL RIGHTS AND PRIVILEGES OF MEMBERS OF NONPROFIT
CORPORATIONS UNDER THE CALIFORNIA NONPROFIT PUBLIC BENEFIT CORPORATION
LAW, AND ALL OTHER APPLICABLE LAWS. THE MEMBER HAS THE RIGHTS AND POWERS
TO APPOINT (AND REMOVE) MEMBERS OF THE CORPORATION'S BOARD OF DIRECTORS,
SUBJECT TO THE PROVISIONS OF THE BYLAWS. IN ADDITION, THE MEMBER HAS THE
RIGHT TO APPROVE THE FOLLOWING ACTIONS OF THE CORPORATION'S BOARD OF
REGENTS:

- A. MERGER, CONSOLIDATION, REORGANIZATION, OR DISSOLUTION OF THE UNIVERSITY OR ANY SUBSIDIARY OR AFFILIATE ENTITY UNDER ITS CONTROL;
- B. AMENDMENT OR RESTATEMENT OF THE ARTICLES OF INCORPORATION OR THE BYLAWS OF THE UNIVERSITY OR ANY SUBSIDIARY OR AFFILIATE ENTITY UNDER ITS CONTROL;
- C. ANY SELF-DEALING TRANSACTION BETWEEN A REGENT OF THE UNIVERSITY AND THE UNIVERSITY OR A SUBSIDIARY OF THE UNIVERSITY;
- D. THE CREATION OR ACQUISITION OF ANY SUBSIDIARY OR AFFILIATE ENTITY;
- E. CONTRACTING WITH ANY THIRD PARTY FOR ALL OR SUBSTANTIALLY ALL OF THE MANAGEMENT OF THE ASSETS OR OPERATIONS OF THE UNIVERSITY OR ANY SUBSIDIARY OR AFFILIATE ENTITY;
- F. REHIRING, CONTRACTING WITH, OR OTHERWISE COMPENSATING A SUTTER HEALTH EXECUTIVE, OR ANY OFFICER, DIRECTOR OR KEY EMPLOYEE OF THE UNIVERSITY OR ANY SUBSIDIARY OR AFFILIATE ENTITY AFTER THEIR EMPLOYMENT HAS ENDED;
- G. APPROVAL OF (I) THE UNIVERSITY'S LONG TERM OPERATING AND CAPITAL PLAN,

  (II) A CAPITAL BUDGET THAT MATERIALLY EXCEEDS AVERAGE ANNUAL CASH FLOW OF

  THE PRECEDING THREE FISCAL YEARS, (III) AN ANNUAL OPERATING BUDGET THAT

  FALLS MATERIALLY SHORT OF MOODY'S "BAA" RATED MEDIAN PERFORMANCE FOR

Name of the organization
SAMUEL MERRITT UNIVERSITY

Employer identification number 94-2992642

PRIVATE UNIVERSITIES AND COLLEGES RELATED TO OPERATING INCOME AND EBITDAR

OR (IV) AN ANNUAL BUDGET THAT FOLLOWS SUCCESSIVE YEARS OF ACTUAL

PERFORMANCE MATERIALLY BELOW BUDGETED PERFORMANCE; AND

H. THE HIRING OF INDEPENDENT COUNSEL BY THE UNIVERSITY OR ANY SUBSIDIARY OR AFFILIATE ENTITY UNDER ITS CONTROL, UNLESS AT LEAST TWO-THIRDS (2/3) OF THE INDEPENDENT REGENTS IN OFFICE ON THE DAY OF A VOTE APPROVE THE ENGAGEMENT OF SUCH COUNSEL. TO PRESERVE THE INDEPENDENCE OF COUNSEL RETAINED PURSUANT TO THIS PROVISION, THE GENERAL MEMBER OR SUTTER HEALTH SHALL NOT CLAIM THAT ANY COMMUNICATION BETWEEN SUCH INDEPENDENT COUNSEL AND ANY PERSON ACTING ON BEHALF OF THE UNIVERSITY, EVEN IF THAT PERSON IS ALSO AN EMPLOYEE, OFFICER OR AGENT OF THE GENERAL MEMBER OR SUTTER HEALTH, CONSTITUTES A WAIVER OF THE ATTORNEY-CLIENT PRIVILEGE OR WORK-PRODUCT PROTECTION.

FORM 990, PART VI, LINE 11B

PROCESS USED BY MANAGEMENT &/OR GOVERNING BODY TO REVIEW FORM 990:

SUTTER HEALTH HAS A CENTRALIZED TAX DEPARTMENT RESPONSIBLE FOR THE

PREPARATION OF THE FORM 990. ANNUALLY THE TAX DEPARTMENT PROVIDES

TRAINING AND EDUCATION TO AFFILIATE PERSONNEL WHO ASSIST THE TAX

DEPARTMENT IN COLLECTING AND REVIEWING DATA TO BE REPORTED ON THE FORM

990. THE PREPARATION MATERIAL IS REVIEWED BY VARIOUS DEPARTMENTS

INCLUDING TAX, FINANCE, LEGAL, AND HUMAN RESOURCES. A NATIONAL ACCOUNTING

FIRM PREPARES AND/OR REVIEWS THE RETURN. A COMPLETED RETURN IS THEN

REVIEWED BY THE TAX DEPARTMENT, THE AFFILIATE, AND THE CFO BEFORE THE

RETURN IS FILED.

Name of the organization

SAMUEL MERRITT UNIVERSITY

Employer identification number

94-2992642

FORM 990, PART VI, LINE 12

PROCESS TO MONITOR TRANSACTIONS FOR CONFLICTS OF INTEREST:

EMPLOYEES ARE EDUCATED ON THE CONFLICT OF INTEREST POLICY AND THE NEED TO MAKE DISCLOSURE AS PART OF ANNUAL COMPLIANCE EDUCATION. IN ADDITION, ANNUALLY A DISCLOSURE STATEMENT IS COMPLETED BY ALL DIRECTORS, OFFICERS AND KEY EMPLOYEES. ON THIS STATEMENT THE INDIVIDUAL WILL LIST A WIDE RANGE OF INFORMATION WHICH INCLUDES BUSINESS RELATIONSHIPS, EMPLOYMENT RELATIONSHIPS, PROPERTY INTERESTS, AND THOSE OF RELATED PARTIES. IF THERE IS A POTENTIAL CONFLICT OF INTEREST RELATED TO A PARTICULAR TRANSACTION, THE INTERESTED INDIVIDUAL MUST DISCLOSE THE EXISTENCE AND NATURE OF THE RELATIONSHIP. THE BOARD CHAIR MAY APPOINT A DISINTERESTED PERSON OR COMMITTEE TO INVESTIGATE THE CONFLICT. THE BOARD MAY CONSULT WITH THE OFFICE OF THE GENERAL COUNSEL AS NECESSARY. UNTIL THE POTENTIAL CONFLICT IS RESOLVED, THE BOARD CHAIR (OR COMMITTEE CHAIR AS APPLICABLE) MAY REQUEST THE INDIVIDUAL TO NOT PARTICIPATE DURING RELATED PRESENTATIONS AND DISCUSSIONS. IN ALL CIRCUMSTANCES INVOLVING AN ACTUAL CONFLICT, THE INTERESTED INDIVIDUAL SHALL LEAVE THE ROOM PRIOR TO THE BOARD'S FINAL DISCUSSION AND VOTE.

FORM 990, PART VI, LINES 15A & 15B

PROCESS FOR DETERMINING COMPENSATION:

THE EXECUTIVE COMMITTEE OF THE SAMUEL MERRITT UNIVERSITY BOARD OF REGENTS RETAINS ULTIMATE DISCRETIONARY AUTHORITY OVER ALL ELEMENTS OF COMPENSATION TO ASSURE THAT ORGANIZATIONAL PURPOSES ARE APPROPRIATELY BEING SERVED. THE EXECUTIVE COMMITTEE USES CREDIBLE DATA SOURCES AND MAINTAINS AN OBJECTIVE "ARMS LENGTH" DECISION-MAKING PROCESS, ENSURING

THE INTEGRITY OF SAMUEL MERRITT'S EXECUTIVE PROGRAMS AND CONSISTENCY WITH THE ORGANIZATION'S OVERALL MISSION.

IN ORDER TO ENSURE EXTERNAL COMPETITIVENESS, NATIONAL, CALIFORNIA AND LOCAL MARKET AREA COMPENSATION DATA COMPARISONS ARE REVIEWED. COMPETITIVE ANALYSIS INCLUDES: (A) BASE SALARY, (B) TOTAL CASH (BASE SALARY + ANNUAL INCENTIVE), (C) TOTAL DIRECT CASH (BASE SALARY + ANNUAL INCENTIVE + LONG TERM INCENTIVE) AND (D) TOTAL REMUNERATION (BASE SALARY + ANNUAL INCENTIVE + BENEFITS AND LONG TERM INCENTIVE).

THIS ANALYSIS INCLUDES COMPARABLE ORGANIZATIONS AND GEOGRAPHIC

CONSIDERATIONS. FOR THE MOST SENIOR EXECUTIVE POSITIONS, NATIONAL

COMPARISONS FOR ORGANIZATIONS SIMILAR IN SIZE, SCOPE AND COMPLEXITY AS

SUTTER HEALTH ARE MOST APPROPRIATE SINCE IT IS A NATIONAL MARKETPLACE IN

WHICH SAMUEL MERRITT COMPETES FOR EXECUTIVE TALENT. ON THE OTHER HAND,

BECAUSE CALIFORNIA'S UNDERLYING COMPENSATION STRUCTURE IS HIGHER THAN

NATIONAL DATA (ESPECIALLY IN THE BAY AREA), REGIONAL PAY ADJUSTMENTS MAY

BE MADE.

OFFICERS AND KEY EMPLOYEES OF THIS ORGANIZATION UNDERGO A REVIEW AND COMPENSATION COMMITTEE APPROVAL ANNUALLY, AND SUCH APPROVAL IS RECORDED IN THE MINUTES. THE 2020 EXECUTIVE COMPENSATION APPROVAL WAS COMPLETED IN FEBRURARY 2020.

FORM 990, PART VI, LINE 19

AVAILABILITY OF GOVERNING DOCUMENTS, COI POLICY & FINANCIAL STATEMENTS:

Employer identification number 94-2992642

THE SUTTER HEALTH SYSTEM POSTS ITS CURRENT AND PAST AUDITED FINANCIAL STATEMENTS AT SUTTERHEALTH.ORG. OTHER DOCUMENTS ARE ALSO LOCATED AT THIS WEBSITE INCLUDING THE ANNUAL REPORT, MISSION STATEMENT, HISTORY, AND LINKS TO AFFILIATE WEBSITES. THE GOVERNING DOCUMENTS AND CONFLICT OF INTEREST POLICY ARE NOT AVAILABLE TO THE PUBLIC AT THIS TIME.

FORM 990, PART VII, SECTION A

COMPENSATION OF BOARD MEMBERS:

THE FOLLOWING BOARD MEMBERS OF SAMUEL MERRITT UNIVERSITY ARE FULL-TIME EMPLOYEES (40 HOURS PER WEEK) OF SUTTER HEALTH AND THEIR SUTTER HEALTH SALARY IS REPORTED HEREIN. THE FOLLOWING INDIVIDUALS RECEIVED NO COMPENSATION FOR THEIR SERVICE AS BOARD MEMBERS OF THIS ORGANIZATION.

- JEFF GERARD
- JULIE PETRINI
- ANNA KIGER
- LEON CLARK

### COMMON LAW EMPLOYEES:

INDIVIDUALS LISTED AS OFFICERS AND KEY EMPLOYEES OF THE ORGANIZATION THAT ARE PAID FULLTIME BY A RELATED ORGANIZATION ARE COMMON LAW EMPLOYEES OF SUTTER HEALTH, A SEPARATE LEGAL ENTITY. IT IS THE INTENTION OF SUTTER HEALTH AND THE FILING ORGANIZATION TO MAKE INFORMATION ACCESSIBLE AND TRANSPARENT, REPORTING THOSE SUTTER HEALTH EMPLOYEES WHO HAVE OFFICER AND KEY EMPLOYEE RESPONSIBILITIES TO THE FILING ORGANIZATION.

Name of the organization

SAMUEL MERRITT UNIVERSITY

94-2992642

ATTACHMENT 1

### 990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

NAME AND ADDRESS	DESCRIPTION OF SERVICES	COMPENSATION
IWORKGLOBAL,LLC 19080 LOMITA AVE. SONOMA, CA 95476	TEMPORARY AGENCY	609,295.
EDUCATION MGMT SOLUTIONS IN 436 CREAMERY WY, STE 300 EXTON, PA 19341	IT SERVICES	567,363.
ELSEVIER INC. PO BOX 9533 NEW YORK, NY 10087-9533	ACADEMIC CONSULTANTS	497,200.
WILKINS VENTURES LP 1348 W HERNDON AVE, STE 103 FRESNO, CA 93711-7181	CONSTRUCTION SERVICE	478,045.
QUEST MEDIA AND SUPPLIES INC. 9000 FOOTHILLS BOULEVARD, SUITE 100 ROSEVILLE, CA 95747	IT SERVICES	414,848.

### SCHEDULE R (Form 990)

Department of the Treasury

Internal Revenue Service

## **Related Organizations and Unrelated Partnerships**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

Name of the organization
SAMUEL MERRITT UNIVERSITY

To to www.ms.gov/1 ormsso for matructions and the latest information.

Employer identification number 94-2992642

Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33. Part I (c) Legal domicile (state (e) End-of-year assets Name, address, and EIN (if applicable) of disregarded entity Primary activity Total income Direct controlling or foreign country) entity (1) (2) (3) (4) (5) (6)

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13 controlled entity?	
						Yes	No
(1) CALIFORNIA PACIFIC MEDICAL CTR FOUND. 94-2728423							
C/O SH TAX 2200 RIVER PLAZA DR SACRAMENTO, CA 95833	FUNDRAISING	CA	501(C)(3)	7	SUTTER BH	X	
(2) EAST BAY PERINATAL CENTER 51-0172285							
C/O SH TAX 2200 RIVER PLAZA DR SACRAMENTO, CA 95833	HEALTHCARE	CA	501(C)(3)	3	SUTTER BH	X	
(3) MEMORIAL HOSPITAL FOUNDATION 94-2290244							
C/O SH TAX 2200 RIVER PLAZA DR SACRAMENTO, CA 95833	FUNDRAISING	CA	501(C)(3)	12A - I	SUTTER VH	X	
(4) MILLS-PENINSULA HOSPITAL FOUNDATION 23-7288765							
C/O SH TAX 2200 RIVER PLAZA DR SACRAMENTO, CA 95833	FUNDRAISING	CA	501(C)(3)	7	SUTTER BH	X	
(5) SUTTER AUBURN FAITH HOSPITAL FOUNDATION 94-2594966							
C/O SH TAX 2200 RIVER PLAZA DR SACRAMENTO, CA 95833	FUNDRAISING	CA	501(C)(3)	7	SUTTER VH	X	
(6) SUTTER BAY HOSPITALS 94-0562680							
C/O SH TAX 2200 RIVER PLAZA DR SACRAMENTO, CA 95833	HOSPITAL	CA	501(C)(3)	3	SUTTER HLTH	X	
(7) SUTTER BAY MEDICAL FOUNDATION 94-1156581							
C/O SH TAX 2200 RIVER PLAZA DR SACRAMENTO, CA 95833	HEALTHCARE	CA	501(C)(3)	3	SUTTER HLTH	X	

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

### SCHEDULE R (Form 990)

Department of the Treasury

Internal Revenue Service

## **Related Organizations and Unrelated Partnerships**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

Name of the organization
SAMUEL MERRITT UNIVERSITY

Employer identification number 94-2992642

Parti	identification of Disregarded Entitles. Complete if the organization	answered res on	Form 990, Part i	v, iine 33.		
	(a) Name, address, and EIN (if applicable) of disregarded entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	<b>(d)</b> Total income	(e) End-of-year assets	(f) Direct controlling entity
(1)						
(2)						
(3)						
(4)						
(5)						
(6)						

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section 5	<b>g)</b> 512(b)(13) rolled tity?
						Yes	No
(1) SUTTER COAST HOSPITAL 94-298852	20						
C/O SH TAX 2200 RIVER PLAZA DR SACRAMENTO, CA 95833	HOSPITAL	CA	501(C)(3)	3	SUTTER HLTH	X	
(2) SUTTER DAVIS HOSPITAL FOUNDATION 68-021787	70						
C/O SH TAX 2200 RIVER PLAZA DR SACRAMENTO, CA 95833	FUNDRAISING	CA	501(C)(3)	7	SUTTER VH	X	
(3) SUTTER HEALTH 94-278890	7						
2200 RIVER PLAZA DRIVE SACRAMENTO, CA 95833	SUPPORTING OR	CA	501(C)(3)	12C III-FI	N/A		X
(4) SUTTER HEALTH PACIFIC 99-029865	51						
91-2301 FT. WEAVER RD. EWA BEACH, HI 96706	HOSPITAL	CA	501(C)(3)	3	SUTTER HLTH	X	
(5) SUTTER HEALTH PLAN 46-118394	18						
C/O SH TAX 2200 RIVER PLAZA DR SACRAMENTO, CA 95833	HEALTH PLAN	CA	501(C)(4)	N/A	SUTTER HLTH	X	
(6) SUTTER INSURANCE SERVICES CORPORATION 99-028931	.0						
745 FORT STREET, SUITE 1100 HONOLULU, HI 96813	INSURANCE SER	HI	501(C)(3)	12C III-FI	SUTTER HLTH	X	
(7) SUTTER MEDICAL CENTER FOUNDATION 94-278890	)6						
C/O SH TAX 2200 RIVER PLAZA DR SACRAMENTO, CA 95833	FUNDRAISING	CA	501(C)(3)	7	SUTTER VH	Х	

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

### SCHEDULE R (Form 990)

Department of the Treasury

Internal Revenue Service

## **Related Organizations and Unrelated Partnerships**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

Name of the organization
SAMUEL MERRITT UNIVERSITY

Employer identification number 94-2992642

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a)

(b)

(c)

(d)

Primary activity

Legal domicile (state)

Total income

From 1990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1)					
(2)					
<u>(3)</u>					
(4)					

Part II Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity		12(b)(13) rolled
						Yes	No
(1) SUTTER ROSEVILLE MEDICAL CTR FOUNDATION 68-0040113							
C/O SH TAX 2200 RIVER PLAZA DR SACRAMENTO, CA 95833	FUNDRAISING	CA	501(C)(3)	7	SUTTER VH	X	
(2) SUTTER SOLANO CHARITABLE FOUNDATION 94-2668262							
C/O SH TAX 2200 RIVER PLAZA DR SACRAMENTO, CA 95833	FUNDRAISING	CA	501(C)(3)	7	SUTTER VH	X	
(3) SUTTER VALLEY HOSPITALS 94-1156621							
C/O SH TAX 2200 RIVER PLAZA DR SACRAMENTO, CA 95833	HOSPITAL	CA	501(C)(3)	3	SUTTER HLTH	X	
(4) SUTTER VALLEY MEDICAL FOUNDATION 68-0273974							
C/O SH TAX 2200 RIVER PLAZA DR SACRAMENTO, CA 95833	HEALTHCARE	CA	501(C)(3)	3	SUTTER HLTH	X	
(5) SUTTER VISITING NURSE ASSOC AND HOSPICE 94-6068843							
C/O SH TAX 2200 RIVER PLAZA DR SACRAMENTO, CA 95833	HEALTHCARE	CA	501(C)(3)	10	SUTTER HLTH	X	
(6) TRACY HOSPITAL FOUNDATION 68-0318845							
C/O SH TAX 2200 RIVER PLAZA DR SACRAMENTO, CA 95833	FUNDRAISING	CA	501(C)(3)	12A - I	SUTTER VH	X	İ
(7)							

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2020

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512 - 514)	(f) Share of total income	(g) Share of end-of- year assets	(h Dispropo allocal	ortionate	(i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene mana part	aging	(k) Percentage ownership
							Yes	No		Yes	No	
(1) SURG CTR OF ABSMC 47-0946086												
3875 TELEGRAPH OAKLAND, CA 946	PATIENT CARE	CA	N/A									
(2) CA PACIFIC ADV IMAG 56-2311840												
PO BOX 6102 NOVATO, CA 94598	PATIENT CARE	DE	N/A									
(3) SF ENDOSCOPY CENTER 91-2160588												
2200 RIVER PLAZA DRIVE SACRAME	PATIENT CARE	CA	N/A									
(4) PRESIDIO SURG CNTR 32-0144060												
1635 DIVISADERO SAN FRANCISCO,	PATIENT CARE	CA	N/A									
(5) SUT FAIRFIELD SURG 30-0233892												
2200 RIVER PLAZA DRIVE SACRAME	PATIENT CARE	CA	N/A									
(6) SUT AMADOR SURG CTR 46-1398093												
2200 RIVER PLAZA DRIVE SACRAME	PATIENT CARE	CA	N/A									
(7) ROSEVILLE ENDOSCOPY 87-0710513												
2200 RIVER PLAZA DRIVE SACRAME	PATIENT CARE	CA	N/A									

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a)  Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	_	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	controlled entity?
(1) SUTTER HEALTH DEFERRED COMP PLANS' TRUST 27-6851989								Yes No
2200 RIVER PLAZA DRIVE SACRAMENTO, CA 95833	RABBI TRUST	CA	N/A	C CORP				x
(2) NORTHWOOD EUROPE TE FEEDER, LP 98-1272216								
1819 WAZEE ST, 2ND FLOOR DENVER, CO 90202	HOLDING COMPA	CJ	N/A	C CORP				х
(3) HEALTH VENTURES, INC 94-2918780								
350 HAWTHORNE AVE OAKLAND, CA 94609	HEALTH SERVIC	CA	N/A	C CORP				х
(4) LYXSOP SEGREGATED PORTFOLIO 1								
PO BOX 10008 WILLOW HOUSE CRICKET SQUARE, GRAND CAYMA	INVESTMENT	CJ	N/A	C CORP				х
(5) LYXSOP SEGREGATED PORTFOLIO 2								
PO BOX 10008 WILLOW HOUSE CRICKET SQUARE, GRAND CAYMA	INVESTMENT	CJ	N/A	C CORP				х
(6) AQR REAL RETURN OFFSHORE FUND LP 98-0700570								
89 NEXUS WAY CAMANA BAY, GRAND CAYMAN CJ KY1-9009	INVESTMENT	CJ	N/A	C CORP				
(7)								

Schedule R (Form 990) 2020

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512 - 514)	(f) Share of total income	(g) Share of end-of- year assets	(h Dispropi alloca	ortionate	(i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene mana parti	aging	<b>(k)</b> Percentage ownership
		• /					Yes	No		Yes	No	
(1) STANISLAUS SUR HOSP 91-1754157												
1421 OAKDALE ROAD MODESTO, CA	PATIENT CARE	CA	N/A									
(2) MEMORIAL MED BLDG 1 77-0234236												
1800 COFFEE RD #76 MODESTO, CA	OFFICE RENTAL	CA	N/A									
(3) MAGNETIC IMAGING AF 47-3696091												
2125 OAK GROVE ROAD WALNUT CRE	PATIENT CARE	CA	N/A									
(4) ASC OPTRS-SNTA ROSA 26-3386169												
2200 RIVER PLAZA DRIVE SACRAME	CARE MANAGEME	CA	N/A									
(5) ASC OPTRS-SLO, LLC 27-2673776												
2200 RIVER PLAZA DRIVE SACRAME	CARE MANAGEME	CA	N/A									
(6) ICG CREDIT OPP FUND 81-4220441												
11111 SANTA MONICA BLVD, SUITE	INVESTMENTS	CA	N/A									
(7) CARLSBAD SURG CTR 20-1413484												
6121 PASEO DEL NORTE, STE 100	PATIENT CARE	CA	N/A									

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13 controlled entity?
(1)								
(2)								
(3)								
(4)								
(5)								
(6)								
(7)								

Schedule R (Form 990) 2020

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512 - 514)	(f) Share of total income	(g) Share of end-of- year assets	Disprop	h) portionate ations?	(i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)	managing partner?		(k) Percentage ownership
		,,,		,			Yes	No		Yes	No	
(1) COAST CTR FOR ORTH 33-0839637												
3444 KEARNY VILLA ROAD SAN DIE	PATIENT CARE	CA	N/A									
(2) OTAY LAKES SURG CTR 20-0794766												
955 LANE AVE, SUITE 100 CHULA	PATIENT CARE	CA	N/A									
(3) MADISON INTL GLOBAL 98-1310251												
410 PARK AVENUE NEW YORK, NY 1	INVESTMENTS	NY	N/A									
(4) DIVISADERO HOLD LLC 32-0621050												
1635 DIVISADERO SAN FRANCISCO,	OUTPATIENT SURG	CA	N/A									
(5)												
(6)												
(7)												

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13 controlled entity?
(1)								
(2)								
(3)								
(4)								
(5)								
(6)								
(7)								

Page 3

Schedule R (Form 990) 2020

Schedule R	(Form 990) 2020
Part V	Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Not	e: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.					Yes	No			
1	During the tax year, did the organization engage in any of the following transactions with one or more	related organizations lis	sted in Parts II-IV?							
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity				1a		X			
b	Gift, grant, or capital contribution to related organization(s)				1b		X			
С	Gift, grant, or capital contribution from related organization(s)				1c	Х				
d	Loans or loan guarantees to or for related organization(s)				1d		X			
	Loans or loan guarantees by related organization(s)				1e		X			
f	Dividends from related organization(s)				1f					
g	Sale of assets to related organization(s)				1g		X			
h	Purchase of assets from related organization(s)				1h		X			
i	Exchange of assets with related organization(s)				1i		X			
j	Lease of facilities, equipment, or other assets to related organization(s)				1j		X			
					1k	х				
k	c Lease of facilities, equipment, or other assets from related organization(s)									
ı	Performance of services or membership or fundraising solicitations for related organization(s)				11		X			
	Performance of services or membership or fundraising solicitations by related organization(s)				1m		X			
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n		X			
0	Sharing of paid employees with related organization(s)				10		X			
р	Reimbursement paid to related organization(s) for expenses				1p	Х				
q	Reimbursement paid by related organization(s) for expenses				1q		X			
	Other transfer of cash or property to related organization(s)				1r		X			
S	Other transfer of cash or property from related organization(s).				1s	X				
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete			action thre		s.				
	(a) Name of related organization	(b) Transaction	(c) Amount involved	Method	(d) of dete	erminir	na			
	Č	type (a-s)		amou	ınt invo	olved	Ü			
(1)	SUTTER INSURANCE SERVICES CORPORATION	P	761,274.	FMV						
(1)	DUTTER INDURANCE SERVICES CORPORATION	F	/01,2/4.	T, IAI A						
(2)	SUTTER BAY HOSPITALS	P	2,894,417.	FMV						
(2)	DOTTER DAT HODETIAND	F	2,094,417.	T. I.I.						
		1	1	1						

(4)

SUTTER BAY HOSPITALS

(5)

(6)

JSA

Schedule R (Form 990) 2020

FMV

4,003,004.

0E1309 1.000 35932K 4019

K

94-2992642 Schedule R (Form 990) 2020

Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	<b>(b)</b> Primary activity	(b) Primary activity  Legal domicile (state or foreign country)  country)  (c) Predcincement income unrelated from te		income (related, unrelated, excluded from tax under organizations?		(f) (g) Share of total income assets		(h) Disproportionate allocations?		(i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
			sections 512 - 514)	Yes	No			Yes	No	(1 01111 1000)	Yes	No	
(1)													
(2)													
(3)													
_(4)													
(5)													
(6)													
(7)													
(8)													
(9)													
(10)													
(11)													
(12)													
(13)													
(14)													
(15)													
(16)													
											L		m 000) 2020

Schedule R (Form 990) 2020

Page 4

Part VI

35932K 4019 PAGE 67 Schedule R (Form 990) 2020 Page 5

Part VII Supplemental Information
Provide additional information for responses to questions on Schedule R. See instructions.